INVESTOR PRESENTATION

November 2024

Crédit Mutuel

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The consolidated financial statements for the first-half of 2024 were approved by the Board of Directors of the Company on 6 September 2024 and have been the subject of a limited review. In this presentation, revenues represent net banking and insurance income including gains and losses on disposal or dilution of companies accounted for by the equity method.



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CRÉDIT MUTUEL ARKÉA AT A GLANCE





CREDIT MUTUEL ARKEA'S BUSINESS LINES



BANKING FOR INDIVIDUALS AND PROFESSIONALS Crédit Mutuel

Crédit Mutuel

KEYTRADE

CFCAL

PROTECTION OF PEOPLE AND PROPERTY

INSURANCE AND ASSET MANAGEMENT SOLUTIONS SURAVENIR. Schelcher_Prince

BUSINESS-TO-BUSINESS SERVICES MONEXT

NEXTALK

BANKING AND FINANCING FOR BUSINESSES AND INSTITUTIONS

ARKEA BANQUE

REAL ESTATE

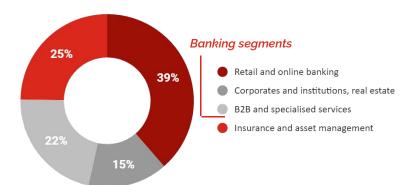
ARMORIQUE HABITAT IZIMMO

liberkeys



1 DIVERSIFIED BUSINESS MIX

BREAKDOWN OF REVENUES BY BUSINESSES



A diversified business mix

In H1 2024 :

- 22% of Crédit Mutuel Arkéa's revenues stemmed from the B2B & Specialised Services division (or €226 million) supported by the IT outsourcing services.
- 25% of Crédit Mutuel Arkéa's revenues were generated by the Insurance and Asset Management division (or € 257 million)



1 GROUP LOCATIONS

5.3M clients (5M retail) of which 1.5M members

Nearly 2,500 local directors in 291 local savings banks

More than 11,000 employees

Crédit Mutuel 356 sales branches in Brittany and Nouvelle-Aquitaine

 ARKEA BANQUE
 21 regional business centres

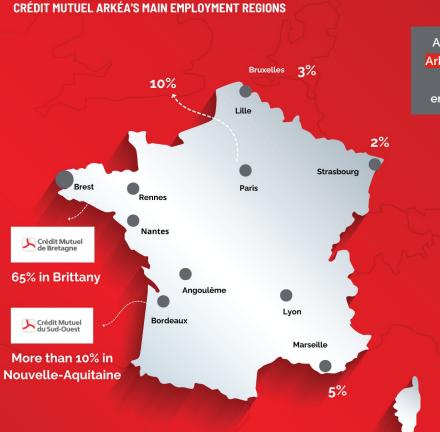
 ARKEA CAPITAL
 7 regional offices

ARKEA 7 branches and 3 offices

Financo 6 regional offices

IZIMMO 10 regional offices

liberkeys 24 regional offices



A territorial group, Crédit Mutuel Arkéa is committed to maintaining decision-making centers and employment pools in the regions

A regional base and activity in Europe

KEYTRADE BANK a presence with Keytra PROCAPITAL ProCapital

a presence in Belgium with Keytrade Bank and ProCapital

Le paiement avec un temps d'avance A Europe Monext, speciali paymen

a European reach with Monext, the subsidiary specialising in electronic payments.

At end-2023



1 STRONG CREDIT RATINGS

	MOODY'S INVESTORS SERVICE	Fitch Ratings
Issuer rating	Aa3	A+
Outlook	Negative *	Stable
Long Term Senior Preferred debt	Aa3	AA-
Short Term Senior Preferred debt	P-1	F1+
Long Term Senior Non Preferred debt	A ₃	A+
Tier 2 Subordinated debt	Baa1	A-
Latest review	29/10/2024	16/10/2024

* long-term issuer, deposits and senior unsecured ratings

EXTRA-FINANCIAL RATINGS OF CRÉDIT MUTUEL ARKEA

Agency	Year	Rating	Change
MSCI	2023	AA	Stable
Sustainalytics (on a scale from 0 to 100, 0 being the least risky).	2024	11,2	Down 0.4 points (vs previous rating)
Moodys ESG Solutions (formerly Vigeo) (on a scale from 0 to 100, 100 being the best score).	2023	72	Stable
ISS ESG	2022	с	Stable
CDP	2023	В	Up two notches (<i>vs previous rating</i>)





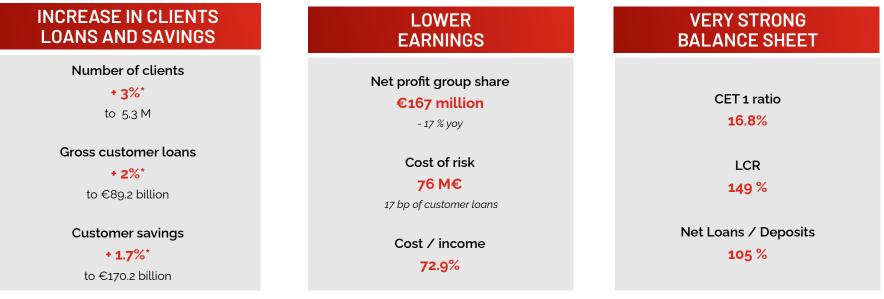
H12024 RESULTS



2 A RESILIENT GROUP IN A CONSTRAINED CONTEXT

The first-half of 2024 endured unfavourable economic conditions. If the inflection of inflations seems to be confirmed, monetary conditions remains restrictive and corporate insolvencies increased significantly versus the first-half of 2023.

In this unfavourable environment, group revenues decreased (- 6.5% yoy) and the cost of risk rose (+ 39.5% yoy).

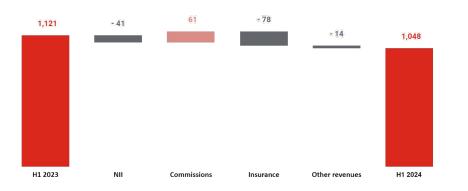


Crédit Mutuel

* Evolution since end-2023

€1 BILLION REVENUES

2



MAIN CHANGES IN REVENUES* (in €M)

Good activity level from all the Group's businesses supported the generation of €1 billion revenues in H1 2024.

Revenues declined by 6.5% against H1 2023 to €1,048 million.

The **net interest income** was crippled (- €41 million) by further increase in the cost of customer ressources.

Commissions (+ €61 million) increased, lifted by the B2B businesses.

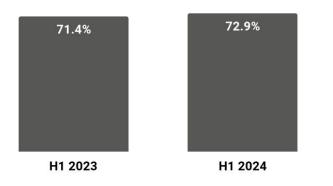
Insurance income decreased (- \in 78 million), notably due to higher claims and the impact of the storms at the end of 2023.

Other revenues were lower (- \leq 14 million), owing to lesser contribution from private equity activities.



2 A COST/INCOME RATIO OF 72,9 %

EVOLUTION OF COST/INCOME RATIO



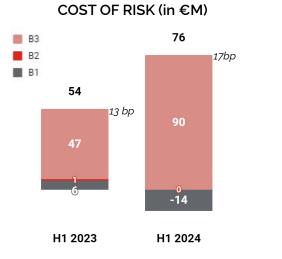
The cost/income ratio increased by 1.5pp to 72.9%

The decline in revenues (- €72 million) negatively impact the cost/income ratio despite a decrease in operating expenses of 4.5 % (- €36 million). Excluding the SRF contribution in 2023, operating expenses remained stable in H1 2024 versus H1 2023.

In an unfavourable economic environment, CM Arkéa has implemented measures to improve its operational efficiency with the objective of restoring the cost/income ratio to its long-term average within the upcoming Medium Term Plan.



2 HIGHER COST OF RISK, LOAN BOOK OF SOLID QUALITY



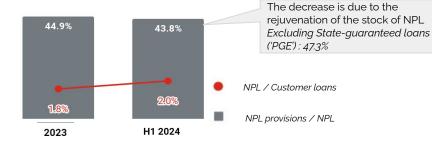
The cost of risk increased to €76 million

(+39% compared with H1 2023), **representing an annualised level of 17 bp** of the on-balance customer loans.

• Cost of risk on performing loans was a reversal of €14 M€, due to an update in parameters/discount rate (positive impact of €46 million) partially offset by the increase in total loans in H1 2024.

B1/B2 outstandings: €88.1 billion

Cost of risk on non-performing loans (€90 million) increased by €43 million, essentially caused by a deterioration observed in the Professionals and corporates segment.
 B3 outstandings : €1.8 billion



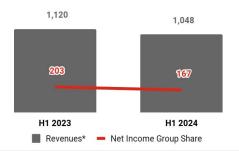
Low exposure to real estate professionals^{*} (commercial and residential): largely booked within the corporate and institutions banking subsidiary ABEI, the exposure represents less than 6% of total exposure with a NPL ratio below that of the total loan book.



A LOAN BOOK OF SOLID QUALITY

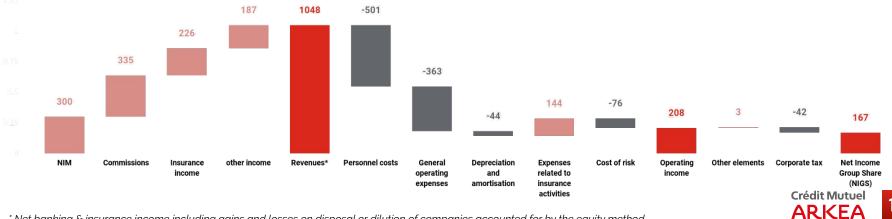
2 NET PROFIT OF €167 MILLION

CHANGE IN REVENUES AND NET PROFIT (in €m)*



Net profit of €167 million, down 17.4 % versus H1 2023

BUILD-UP TO NET PROFIT (in €M)



* Net banking & insurance income including gains and losses on disposal or dilution of companies accounted for by the equity method



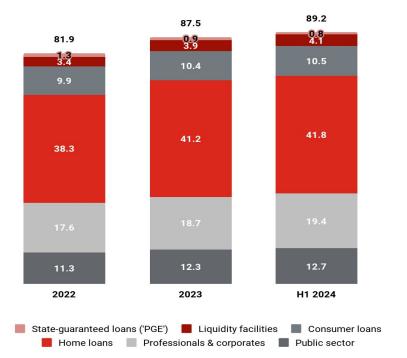
BALANCE SHEET METRICS



3

INCREASED OUTSTANDING LOANS

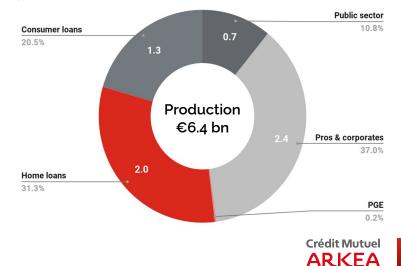
GROSS OUTSTANDING LOANS (in €bn)



Outstanding loans reached €89.2 billion (+2%)

Excluding home loans, **loan production** increased by 10.5% compared to H1 2023, to €4.4 billion. In a still gloomy real estate market, the group's housing loan production is down by almost 40%. In 2023, housing loan production dropped by 40% in France, while that of the group only fell by 23%.

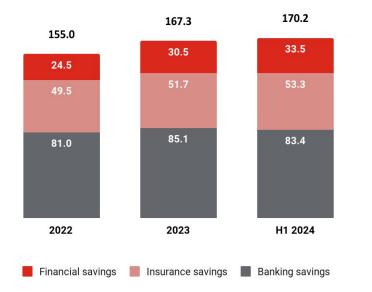
Overall, loan production stands at €6.4 billion in H1 2024, down 12.4% compared to H1 2023 (€7.3 billion).



INCREASE IN OUTSTANDING SAVINGS

3

OUTSTANDING SAVINGS (in €bn)

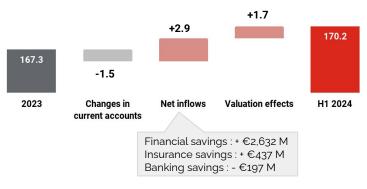


Total savings of € 170.2 billion (+1.7%)

Financial savings were the main contributor to the increase in savings in H1 2024, while inflows in insurance savings soared by 51% compared to H1-2023.

Interest-bearing bank savings reported a small decrease during H1 2024.

EVOLUTION OF OUTSTANDING SAVINGS (in €bn)





3 RISK-WEIGHTED ASSETS



TOTAL RISK-WEIGHTED ASSETS (in €bn)

Risk-weighted assets (RWA) increased since end-2023 by €1.8 billion to €51.6 billion.

This increase is essentially due to the higher loan book and by the evolution of certain parameters for the calculation of RWA.

93% of RWA related to credit risk of which::

- €9.3 billion under the Standardised Approach
- €38.8 billion under Internal Rating-Based Approach



3 LEADING SOLVENCY LEVELS

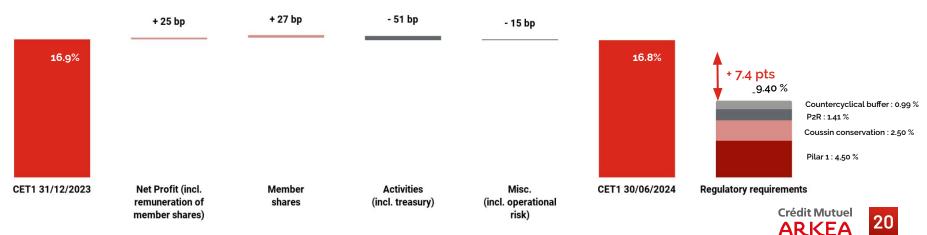
A very strong balance sheet

- Total Assets stable at €191.4 billion
- Equity of €9.9 billion (+ 1.7 %) of which €3.0 billion of member shares (+ 4.6 %)
- Total regulatory capital of €10.6 billion (+ 6.6 %)

Capital ratios substantially above minimum requirements

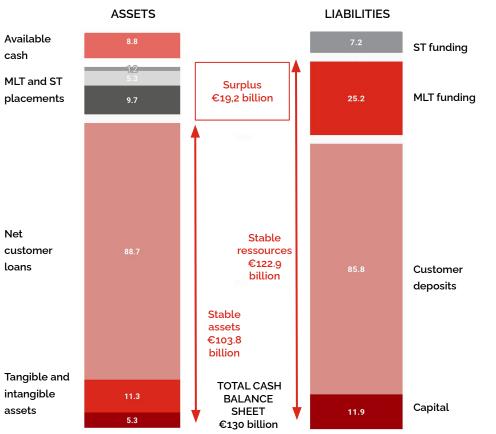
	30/06/2024	Regulatory requirements
CET 1 ratio	16.8 %	9.40 % (excl P2G)
Total capital ratio	20.6 %	13.99 % (excl. P2G)
Leverage ratio	6.8 %	3 %

CHANGES IN CET1 RATIO

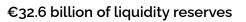


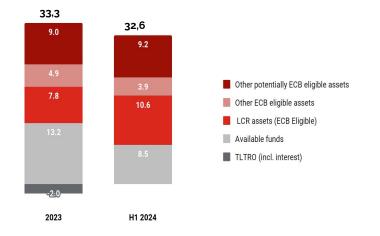
3 AMPLE LIQUIDITY

EXCESS IN MEDIUM AND LONG-TERM RESOURCES OF €19.2 billion



LCR OF 149 % NSFR OF 115 %





Wholesale funding maturities over one year 2x covered by HQLA and cash

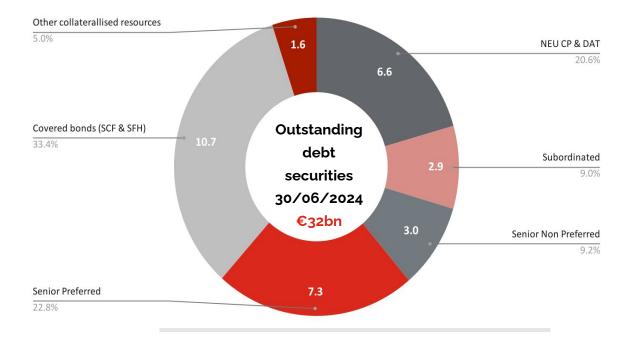




FUNDING



4 DIVERSIFIED FUNDING SOURCES



PUBLIC BENCHMARK DEBT SECURITIES ISSUED IN 2024

Home Loans SFH

€1,000m / 10 years / MS+45 bp

Public Sector SCF

€750 / 5 years / MS+33 bp

Senior Preferred

€750m / 9 years / MS+98 bp €500m / 10 years / MS+95 bp (Green)

Tier 2

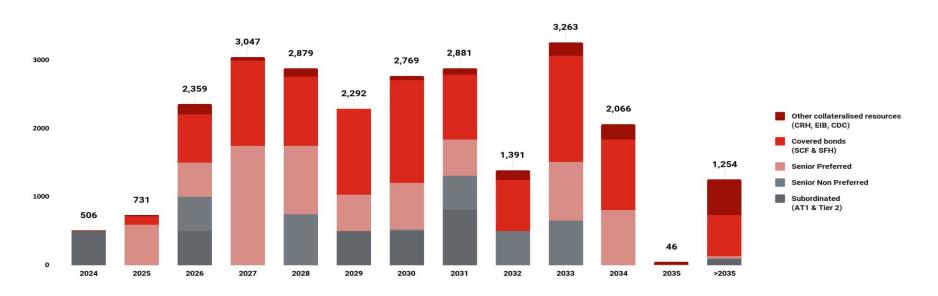
€500m / 11NC6 / MS+190 bp



4 LONG TERM RESOURCES FAVOURED

4000

DEBT MATURITY SCHEDULE BY PROGRAMME (in €M) EXCL. NEU CP and TERM DEPOSITS



Average residual debt maturity (excl. ST programmes) of 6.2 years at 30/06/2024



4 SHORT-TERM FUNDING



Two short-term NEU CP programmes of which 1 NEU CP ESG (see below)

•	Outstanding (end-June 2024) :	4 998 m € (incl. NEU CP ESG)
•	Maturities :	from 1 day to 12 months
	Average initial maturity (end-June 2024):	328 days
	Average residual maturity (end-June 2024):	171 days
•	Ratings (Moody's / Fitch) :	P-1 / F1+
•	Compliance to regulations supervised by Banque de Fr	ance

• ECB eligible marketable assets

Focus on NEU CP ESG:

- Outstanding (end-June 2024) :
- Maturities :
- Pool of eligible assets :
- Reporting :
- First bank having set up a NEU CP ESG programme

935 m € of which 785 m € Green, 150 m € Social from 6 months to 12 months Green Residential housing loans, loans to social housing landlords Bi-annual <u>allocation & impact reports</u>





4 OUTSTANDING BENCHMARK LONG-TERM DEBT SECURITIES

Unsecured debt securities

	ISIN	Nominal (m €)	Coupon	lssue date	Call date	Maturity date
	FR0013397320	500	1,375%	17/01/2019	-	17/01/2025
	FR00140007B4	500	0,010%	28/10/2020	-	28/01/2026
	FR0013511227	750	0,875%	07/05/2020	-	07/05/2027
	FR001400CQ85	1000	3,375%	19/09/2022	-	19/09/2027
	FR001400l186	500	3,875%	22/05/2023	-	22/05/2028
Senior	FR0013450822	500	0,375%	03/10/2019	-	03/10/2028
Preferred	FR0013421369	500	1,125%	23/05/2019	-	23/05/2029
	FR0014007Q96	500	0,750%	18/01/2022	-	18/01/2030
	FR001400KZZ2	500	4,125%	02/10/2023	-	02/04/2031
	FR001400P1Y4	750	3,625%	03/04/2024	-	03/10/2033
	FR001400MCE2	750	4,125%	01/12/2023	-	01/02/2034
	FR001400TL81	500	3,309%	25/10/2024	-	25/10/2034
	FR0013414091	500	1,265%	15/04/2019	-	15/04/2026
Senior	FR0013517307	750	1,250%	11/06/2020	11/06/2028	11/06/2029
Senior Non-Preferred	FR00140065E6	500	0,875%	25/10/2021	-	25/10/2031
Non Heleneu	FR001400E946	500	4,250%	01/12/2022	-	01/12/2032
	FR0014002BJ9	500	0,875%	11/03/2021	-	11/03/2033
	FR0013173028	500	3,250%	01/06/2016	-	01/06/2026
Tier 2	FR0013236544	500	3,500%	09/02/2017	-	09/02/2029
ner 2	FR0013407418	750	3,375%	11/03/2019	-	11/03/2031
	FR001400PZV0	500	4,810%	15/05/2024	15/05/2030	15/05/2035

Covered bonds

	ISIN	Nominal (m €)	Coupon	lssue date	Call date	Maturity date
	ISIN	(11.6)	Coupon	uate	uate	uate
	FR001400EEX5	500	2,750%	09/12/2022	-	22/12/2026
	FR001400FJM4	750	3,000%	31/01/2023	-	30/03/2027
	FR0013284908	500	0,750%	05/10/2017	-	05/10/2027
	FR001400CZO3	500	3,000%	04/10/2022	-	04/10/2028
SFH	FR0013433281	500	0,125%	12/07/2019	-	12/07/2029
эгп	FR0013515715	1000	0,010%	04/06/2020	-	04/10/2030
	FR001400ABK6	750	1,750%	16/05/2022	-	16/05/2032
	FR0013336229	500	1,500%	01/06/2018	-	01/06/2033
	FR001400ICR2	1000	3,250%	08/01/2023	-	01/08/2033
	FR001400NNC1	1000	3,072%	07/02/2024	-	07/02/2034
	FR0014009GQ8	500	0,875%	31/03/2022	-	31/03/2028
SCF	FR00140009E0	750	3,111%	28/02/2024	-	28/02/2029
SCF	FR0013460417	500	0,125%	15/01/2019	-	15/01/2030
	FR0014009GQ8	500	3,250%	10/01/2023	-	10/01/2031





SUSTAINABLE FINANCE



We want to be a player in a world that takes a long-term view and takes into account the major societal and environmental challenges facing our planet for future generations.

We contribute to this by providing **finance that serves the regions and their stakeholders** in a sustainable way and **helps everyone achieve their potential**.

To this end, we have chosen to be a **cooperative and collaborative bank** that promotes **a balanced sharing of value** with its members, customers, employees, partners and regions. A **socially responsible, ethical and inclusive** company that focuses on **respect for its environment**.

Each and every day, we work with our stakeholders to develop **innovative solutions** that help our members and customers achieve their **life goals** and **fulfil their aspirations**.

#1 Financial performance and positive impact
#2 Supporting environmental transition
#3 Territory and local vitality
#4 Sustainable trust and inclusion
#5 Mutualist values and common interest

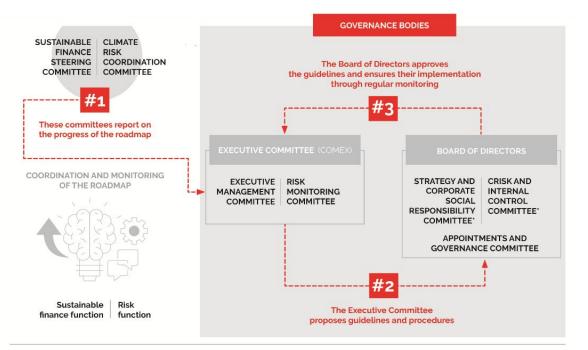


SUSTAINABLE FINANCE GOVERNANCE

To meet structural challenges raised by the transitions, **the gouvernance and organisation** have been **adapted** in terms of:

- comitology
- expertise

This organisation aims at integrating the challenges raised by sustainability within the **transition of the business model** of Crédit Mutuel Arkéa, in a risk/opportunity approach.



' In 2021, two female directors were appointed as Lead ESG-Climate Directors : Valérie Moreau

on the Strategy and Corporate Social Responsibility Committee and Monique Huet on the Risk and Internal Control Committee



The group and its subsidiaries participate in and support recognised initiatives and commitments in terms of sustainable finance



THE MEASURE OF THE EXTRA-FINANCIAL PERFORMANCE SERVING THE GROUP'S AMBITION

A GROUP RESOLUTELY COMMITTED TO SUSTAINABLE FINANCE AT THE SERVICE OF FUTURE TRANSITIONS



- Measuring non-financial impacts is a concrete illustration of our commitment to **our raison d'être** and the initiatives in our strategic plan. It is also central to our role as a mission-driven company;
- The purpose of measuring extra-financial impacts (EF) is to express in euros the positive and negative externalities of CM Arkéa's actions on its stakeholders through impact indicators relevant to its activities and its direct footprint.

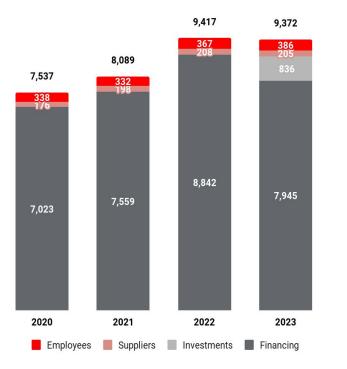


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MEASURING EXTRA-FINANCIAL PERFORMANCE

EXTRA-FINANCIAL PERFORMANCE (in €M)

5



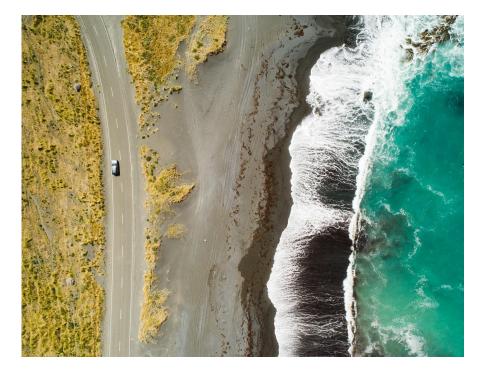
€9.4bn in extra-financial performance

CM ARKÉA'S EXTRA-FINANCIAL PERFORMANCE WAS €9.4 BILLION IN 2023, STABLE COMPARED WITH 2022

On the financing side, despite an increase in outstanding loans, the impact deteriorated mainly in real estate, reflecting the difficulties in the sector at national level.



5 ENTRENCHING ESG CRITERIA IN OUR BUSINESSES



TO IDENTIFY AND MANAGE ESG RISKS

A TOOL FOR ASSESSING CLIENTS ESG RISKS

Since 2023, an internal tool has been rolled out to assess and rate ESG risks: **GRETA** (Global Risk ESG Topics Assessment). A questionnaire is addressed by the group's lending entities to their corporate clients..

A CLIMATE STRESS TEST

In 2023, the POC (proof of concept) was completed for the internal climate stress test developed in close cooperation with the Risks Management department.



ENTRENCHING ESG CRITERIA IN OUR BUSINESSES

The CLIMATE STRATEGY

sets the commitments of the group and its entities to adapt financing and investing activities to the climate challenges



Crédit Mutuel ARKEA The SECTOR POLICIES aims at supporting the social and environmental impact of the group's activities. They are regularly reviewed and enhanced to adapt to the evolutions of the environment and market.

SELECTIVE POLICIES AND SUPPORT TO TERRITORIES FACING CHALLENGES





AGRICUI TURF VITICULTURE AGROALIMENTAIRE

RESTRICTION POLICIES



committed to fully exit coal by 2027,

Coal



Real estate financing Target to reduce by more than 20% by 2023 the carbon intensity per m² in the housing loan portfolio financed by Crédit Mutuel de Bretagne and Crédit Mutuel du Sud-Ouest.



Aviation Shipping

Crédit Mutuel Arkéa has defined maximum carbon intensity criteria to monitor the financing of air and maritime transport activities.

ARMES CONTROVERSÉES

Controversial weapons and Defence

Two strong axes to preserve the most peaceful environment possible.



Human rights

The Crédit Mutuel Arkéa group confirms its lona-term commitment to defending human riahts.



Tobacco

In connection with health, a policy of restricting the financing and investments in activities related to tobacco



















Support of Health in

local territories Commitment to a sector and stakeholders facing maior challenges, for society as a whole and for

5

Agriculture-Viticulture Agri-food industry

Close relationship confirmed in an inclusive and long-term approach, credit approval based on extra-financial criteria.

Crédit Mutuel Arkéa is

ARKEA



Crédit Mutuel Arkéa is committed to an exit of non-conventional fossil energy by 2030 according to the criteria

OIL AND GAS

defined in the policy.

ENTRENCHING ESG CRITERIA IN OUR BUSINESSES

SETTING 2030 CLIMATE OBJECTIVES FOR THE BANKING ACTIVITIES



Publication of the 1st report - January 2024 Net Zero Banking Alliance (NZBA)

CARBON INTENSITY TARGET BY 2030

Sect	or	Scope covered	Baseline scenario	Scopes	Carbon intensity target by 2030	
	STEEL	Steel manufacturing companies with NACE Code 24.101	IEA NZE 2050 (2021 version) ⁷	scopes 1 and 2	1,024 kgCO ₂ per tonne of steed produced	
	CEMENT	Cement manufacturing companies with NACE Code 23.51 ¹	IEA NZE 2050 (2021 version) ⁷	scopes 1 and 2	463 kgCO ₂ per tonne of cement produced	
22		Airlines with NACE Code 5110°	IEA NZE 2050	scope 1	72 gCO, per passenger	
-V	-V AVIATION	Airplanes for commercial aviation financing ³	(Sep 2023 version) ⁷	scope 1	and per kilometer	
	MARITIME	Shipping companies with NACE code 50.204	IEA NZE 2050		4.6 gCO, per tonne	
	TRANSPORT	Financing of acquisition of international shipping vessels of more than 5,000 tonnes ⁵	(Sep 2023 version) ⁷	scope 1	et per kilometer	
	RESIDENTIAL REAL ESTATE	90% of the group's home loan portfolio measured ⁶	-	scopes 1 and 2	12 kgCO2e per m² et per year	
3	ELECTRICITY PRODUCTION	Companies with NACE Code 35.114	IEA NZE 2050 (Sep 2023 version) [/]	scope 1	186 gCO _z per kWh	

1 Scope refocused on companies whose main activity is covered by the IFAs scenario. Financing provided by Crédit Mutuel de Bretagne, Crédit Mutuel du Sud-Ouest, Arkéa Crédit-Bail, Arkéa Banque Entreprises et Institutionnels and cash investments by Crédit Mutuel Arkéa

2 Scope refocused on companies whose core business is covered by the IEA's scenaria. Financing provided by Crédit Mutuel de Bretagne. Crédit Mutuel du Sud-Ouest. Arkéa Crédit-Bail. Arkéa Danque Entreprises et Institutionnels and cash investments by Crédit Mutuel Arkéa

3 Scope of financing provided by Crédit Mutuel de Bretagne, Crédit Mutuel du Sud-Ouest, Arkéa Crédit-Bail, Arkéa Banque Entreprises et Institutionnels, Arkéa Private Banking 4 Scope of cash investments by Crédit Mutuel Arkéa

5 Scope of financing provided by Crédit Mutuel de Bretagne. Crédit Mutuel du Sud-Ouest. Arkea Crédit-Bail. Arkea Banque Entreprises et Institutionnels

6 Scope of financing provided by Crédit Mutuel de Bretagne and Crédit Mutuel du Sud Ouest

7 Reprocessed scenarios according to the concerned sector



5 INTEGRATING ESG CRITERIA INTO INVESTMENT AND FINANCING ACTIVITIES



capital towards investments and financing with beneficial effects for society and for the environment particularly with the development of new products and services

36 %

Share of Green and Social Bonds issues in the annual funding program and structured placement campaigns in 2023

€5,050 M *

Outstanding Issues Green and Social Bonds (Funding and structured placement campaigns)

€1.3 Bn

Outstanding loans to individuals

to finance transitions: sustainable mobility, energy renovation, etc.

Launch of the Sustainable Mobility Loan in 2019 at Crédit Mutuel de Bretagne and Crédit Mutuel du Sud-Ouest

€700 M

Outstanding PACT loans

PACT loans launched by Arkéa Banque Entreprises et Institutionnels

€912 M

Outstanding loans to corporates

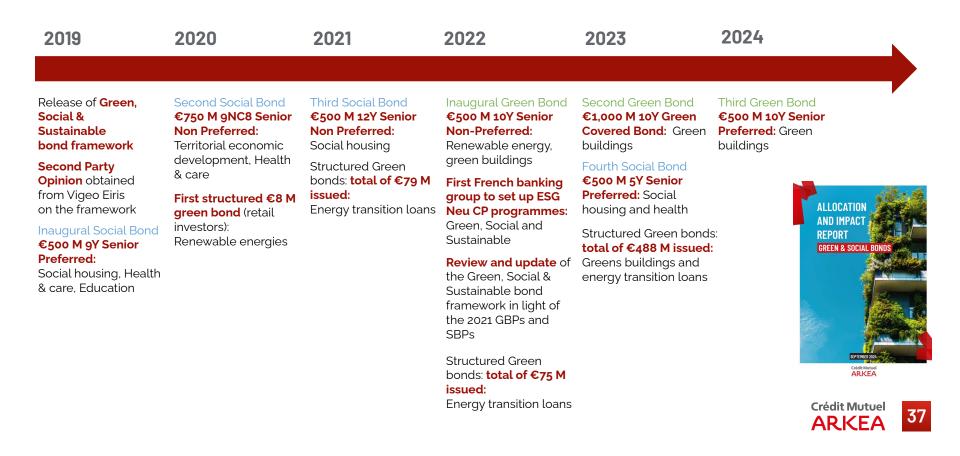
to finance transitions, including €870 M dedicated to financing renewable energies

Creation in 2020 of a dedicated department to finance the environmental transition

Crédit Mutuel 36

* including the €500 M Senior Preferred bond issued in October 2024 Data as at 30/06/2024 5

A CONTINUED PRESENCE ON THE ESG DEBT MARKET

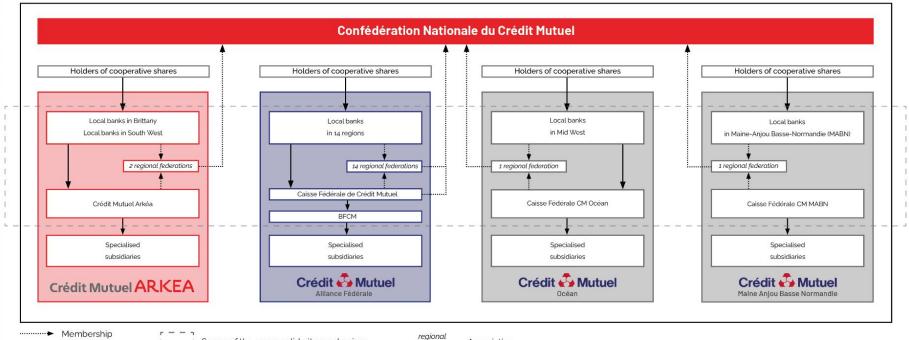




APPENDIX



6 CRÉDIT MUTUEL ARKÉA WITHIN CRÉDIT MUTUEL



→ Ownership

I Scope of the group solidarity mechanism $_$ \lrcorner

federations Association



In €M	30/06/2024	30/06/2023	/06/2023 Variation	
Revenues*	1,048	1,120	- 72	-6.5%
Operating expenses	763	800	- 36	-4.5%
Cost/income ratio	72.9%	71.4%	+1.5 points	
Gross operating income	284	320	- 36	-11.3%
Cost of risk	76	54	+ 21	+39.5%
OPerating income	208	266	- 58	-21.7%
Net income - group share	167	203	- 35	-17.4%



SIMPLIFIED BALANCE SHEET

Assets (€bn)	30/06/2024	31/12/2023
Cash, due from central banks	8.7	13.5
Financial assets at fair value through P&L	2.0	1.9
Derivatives used for hedging purposes	4.1	3.9
Financial assets at fair value through equity	10.4	8.9
Securities at amortised cost	1.0	0.7
Loans and receivables - credit institutions	14.9	14.0
Loans & advances to customers	88.6	86.9
Remeasurement adjustment on interest-rate risk hedged portfolios	- 3.2	- 2.6
Placements of insurance activities	60.9	60.4
Tax & other assets,equity method investments	2.3	2.3
Investment property, property	1.2	1.1
Goodwill	0.5	0.5
Total assets	191.4	191.6

Liabilities (€bn)	30/06/2024	31/12/2023
Financial liabilities at fair value	4.9	4.9
Due to banks	4.3	6.7
Customer accounts	84.3	85.1
Debt securities	25.6	24.4
Tax & other liabilities, provisions	6.4	5.7
Insurance companies technical reserves	53.3	52.7
Subordinated debt	2.7	2.3
Total equity	9.9	9.7
Capital & reserves	3.0	2.9
Consolidated reserves	6.8	6.5
Gains and losses recognised directly in equity	-0.2	-0.1
Net income	0.2	0.4
Minority interest	0.0	0.0
Total Liabilities	191.4	191.6

	Banl	king	Insurance & Ass	Insurance & Asset Management Crédit Mutuel Arkéa Group		
€M	30/06/2024	30/06/2023	30/06/2024	30/06/2023	30/06/2024	30/06/2023
Revenues*	775	835	257	285	1 048	1 120
Operating expenses	- 697	-727	-67	-73	-763	-800
Gross operating income	94	108	190	212	284	320
Cost of risk	-77	-52	1	-2	-76	-54
Operating income	17	57	191	210	208	266
Net income - Group share	27	45	141	157	167	203

	30/06/2024	31/12/2023	30/06/2024	31/12/2023	30/06/2024	31/12/2023
Sector assets & liabilities (in €bn)	127.1	127.9	64.2	63.8	191.4	191.6

* Net banking & insurance income including gains and losses on disposal or dilution of companies accounted for by the equity method



THANK YOU

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