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The consolidated financial statements for the financial year ended 30 June 2025 were approved by the Board of Directors of the Company on 3rd September 2025 and have been the subject of a limited review. In this presentation, revenues represent net banking and insurance income including gains and losses on disposal or dilution of equity accounted companies.

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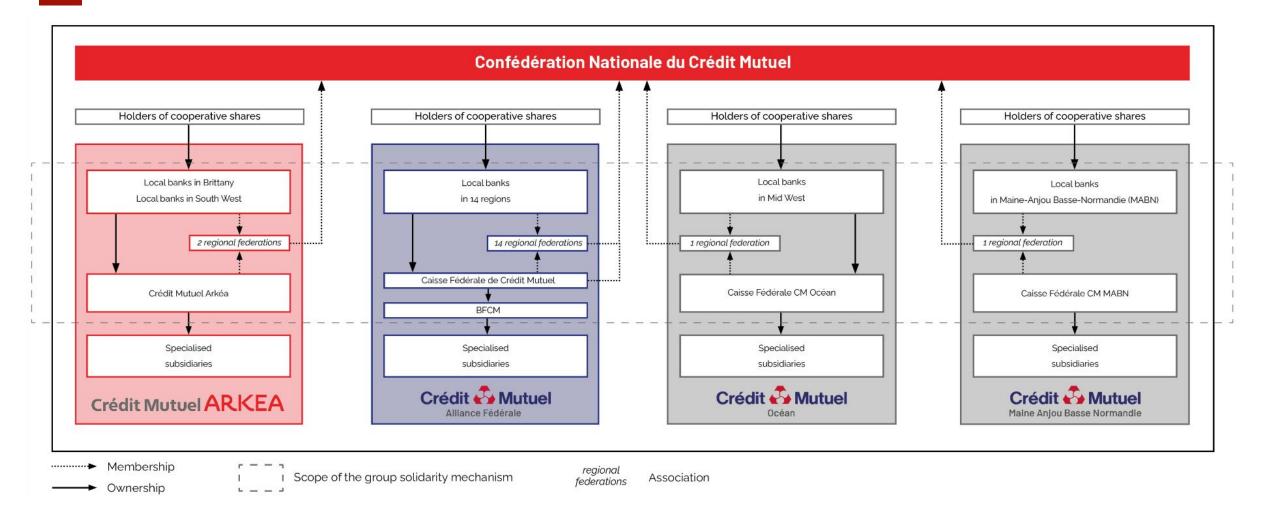
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# 1

# CRÉDIT MUTUEL ARKÉA AT A GLANCE

## CRÉDIT MUTUEL ARKÉA IN CRÉDIT MUTUEL



#### **GEOGRAPHICAL PRESENCE**



A territorial group, Crédit Mutuel

Arkéa is committed to maintaining

decision-making centres and

employment pools in the regions.

A regional base and an activity in Europe ...



A presence in Belgium with Keytrade Bank and ProCapital

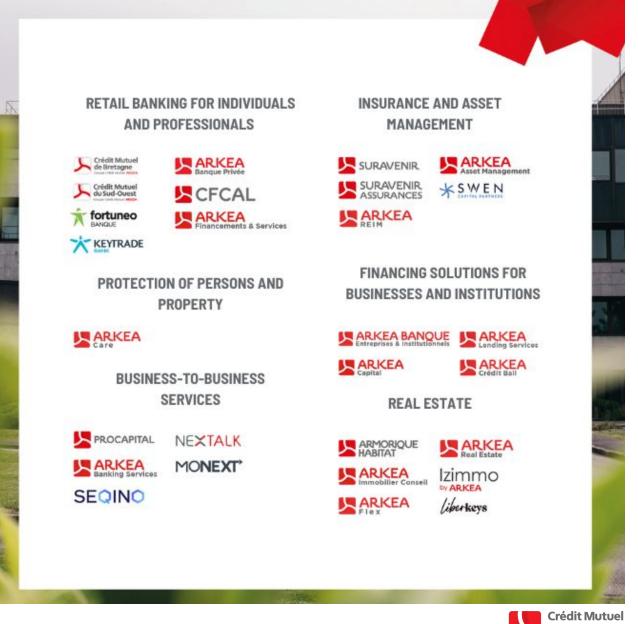


A European reach with Monext, the subsidiary specializing in electronic payments.



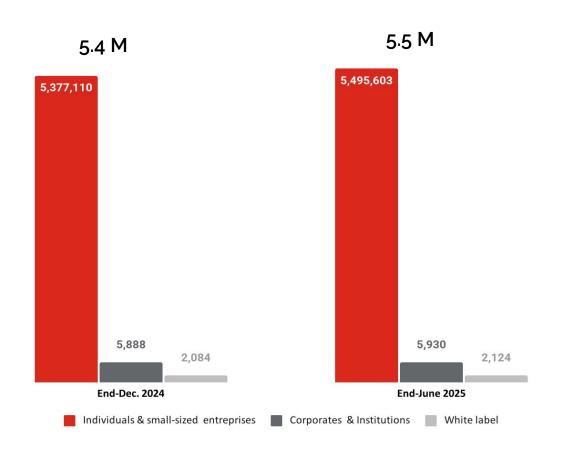
#### CRÉDIT MUTUEL ARKÉA DIVERSIFIED BUSINESS MIX

Crédit Mutuel Arkéa is a diversified cooperative and collaborative banking group. It is active across the full range of the bank-insurance activities while boasting growing positions in the complementary markets of real estate services, technologies and personal services.



#### **CUSTOMER PORTFOLIO UP TO 5.5 MILLION**

#### **NUMBER OF CUSTOMERS**



#### Number of customers up 2.2% to 5.5 million.

The customer portfolio rose to 5.5 million, driven mainly by **online** (+104,000 customers) and **regional retail networks** (+15,000),

The portfolio of **white-label customers** (managed by Procapital Securities Services, Monext, Nextalk, Arkéa Banking Services) increased by 1.9% versus H1 2024, to 2,124 customers.

#### H1 2025: A STRONG GROUP CONFIRMING THE RELEVANCE OF ITS MODEL

Despite a highly uncertain environment:

- Good commercial momentum across all business lines generated revenues of €1,148 million, up 10%.
- Operating expenses were €785 million, up by a limited 3%, as the Group's operational efficiency programme is paying off. As a result, the **cost/income** ratio rose by 4.5pp to 68.3%
- Cost of risk increased by €11 million to €87 million. This reflects a high-quality loan book with a **cost of risk on outstanding loans of 19 bp** (+2 bp compared with H1 2024).

Net income attributable to equity holders of the parent was €196 million, up by €29 million, despite the effects of the exceptional corporate income tax surcharge.

## GOOD COMMERCIAL MOMENTUM

#### Number of clients

5.5 M

i.e. +2.2% compared with 31 Dec. 2024

Gross customer loans

€92.8 bn

i.e. +1.9% compared with 31 Dec. 2024

**Customer savings** 

€183.3bn

i.e. +0.8% compared with 31 Dec. 2024

## INCREASE IN FINANCIAL RESULTS

#### Revenues

€1,148 million

+10%

Cost/income ratio

68.3%

-4.5 pp

Net profit group share

€196 M

+17%

#### VERY STRONG BALANCE SHEET

#### **CET 1 ratio**

18.1%

+1.3 pp compared with 31 Dec. 2024

LCR

149%

#### Loan/deposit ratio

Gross customer loans to customer deposits ratio

105 %

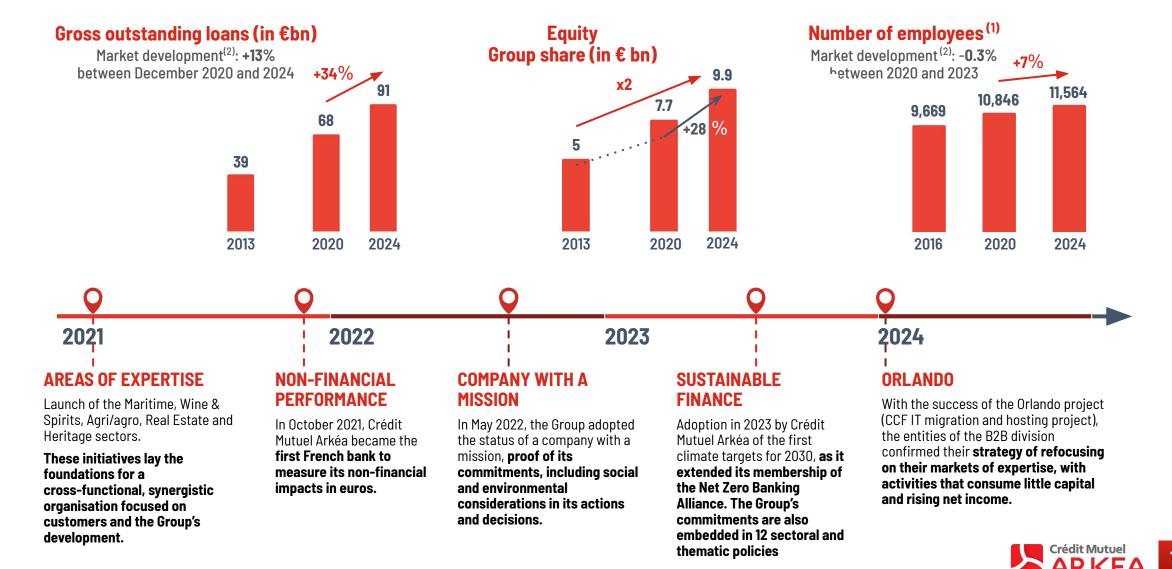


# 2

## "FAIRE 2030"

A new chapter of growth and transformation, in line with the Transitions 2024 trajectory

## **2024 TRANSITION STATEMENT:**A SUSTAINABLE GROWTH TRAJECTORY



## "FAIRE 2030": "WITH YOU, WITH ALL OUR STRENGTH" OUR NEW STRATEGIC PLAN FOR 2030



#### **OUR DEVELOPMENT AMBITIONS**

# 1 Be a major player in the sustainable development of the regions

# 2 Continue opening up our business model and develop boldly

## OUR TRANSFORMATION AMBITIONS

# 1 Commit to a Crédit Mutuel Arkéa customer promise

# 2 Improve operational efficiency

# 3 Support a committed community

## OUR 2 SUCCESS ACCELERATORS

Our IT strategy
Our AI strategy

#### **OUR OBJECTIVES FOR 2027**

> €550 million

net income<sup>1</sup> This corresponds to 7% of notional ROE<sup>2</sup> **≥16%** CET1<sup>3</sup>

≤ 67%
Cost/income ratio

<110% Loan-to-deposit 7 million members and

nembers and customers (by 2030)

## Increase by €10bn

amounts injected into the real economy (2025-2027)<sup>4</sup>

#### €10 million

distributed each year as part of solidarity and sponsorship schemes

<sup>&</sup>lt;sup>4</sup> Outstanding investments in private equity (Arkéa Capital) plus the Group's outstanding loans supporting the real economy in France (i.e. excluding consumer loans - AFS, CFCAL, Federations - and Keytrade).



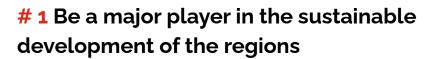
<sup>&</sup>lt;sup>1</sup> In a central economic scenario and in the absence of major dislocation of the economic, financial, regulatory and political environment in which the Group's main business lines operate.

<sup>&</sup>lt;sup>2</sup> Ratio between income and consumption of equity: Net income/[RWA x 15%] - Notional ROE calculated on the basis of a CET1 ratio of 15%.

<sup>&</sup>lt;sup>3</sup> With a CET1 tolerance of 15% in the event of exceptional circumstances (external growth, investments, absorption of exogenous shocks, etc.) and in accordance with the Group's risk appetite framework.

#### "FAIRE 2030" OUR DEVELOPMENT AMBITIONS





- Make the Group a committed and winning leader in Bretagne and in our three departments in the South-West
- Roll out the know-how developed in our historical regions at the national level
- Continue to prove that finance is a tool for a more sustainable world

## # 2 Continue opening up our business model and develop boldly

- Accelerate hard on online banking
- Assert our role as a committed player in private equity and responsible asset management
- Accelerate our strategy of openness and partnership, particularly for our insurance activities
- Deploy our expertise in banking and insurance services to support the development of our B2B partners and Group entities



#### "FAIRE 2030" OUR TRANSFORMATION AMBITIONS



#### # 1 Commit to a Crédit Mutuel Arkéa customer promise

- Offer a unique and impactful experience
- Everyone committed to make good on our promise: to make the customer an absolute priority and aim for excellence in the customer experience

## # 2 Improve operational efficiency

- Tailor the organisation to our strategic ambitions
- Redesign and simplify our operating methods
- Rethink management to meet the challenges of transformation

## # 3 Support a committed community

- Employees: strengthen the Group culture, improve cross-functionality, create the conditions for engagement and employability among our employees
- Directors: strengthen their role as ambassadors for the Group in the regions and accentuate cohesion with employees



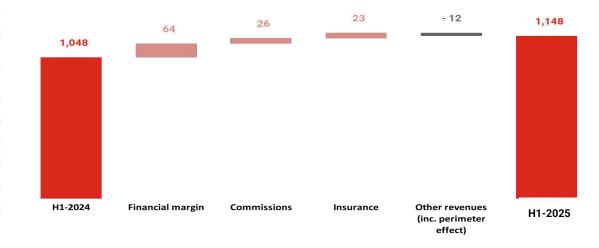
# 3

# H12025 RESULTS

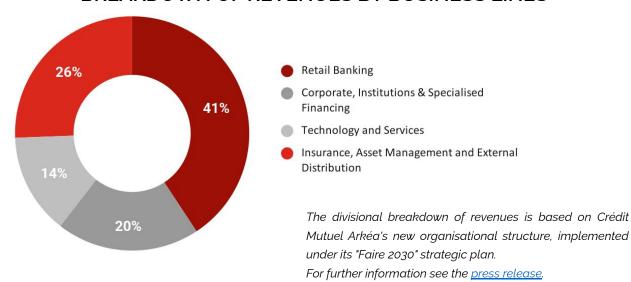


#### 10% RISE IN REVENUES

#### EVOLUTION OF REVENUES (in €M)



#### BREAKDOWN OF REVENUES BY BUSINESS LINES



Healthy commercial momentum across Group business lines supported the €1.1 billion revenues generated in H1 2025.

#### Revenues increased by 10% compared to H1 2024:

- The **financial margin** increased, driven by the improvement in the net interest margin thanks notably to lower interest rates on customer deposits;
- Commissions increased, driven by the increase in assets under management and the growth of the customer portfolio (including white label services\*);
- **Insurance revenues** were up, driven by growth in assets under management and a lower claims.

Crédit Mutuel Arkéa's business model is reflected in a good diversification of its revenues between business lines.

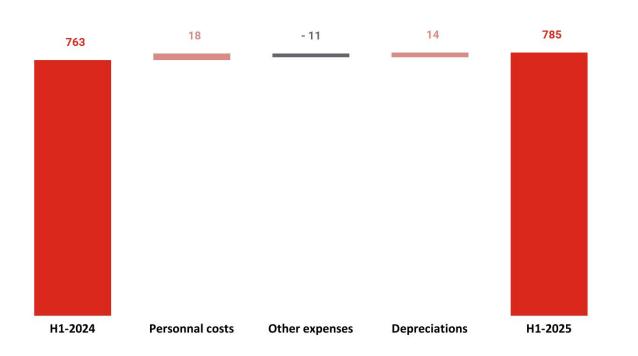
In the first half of 2025, 41% of revenues came from retail banking activities.

\* B2B white label activities (ABS, ProCapital, Monext, Nextalk) of the Technologies & Services division



#### **CONTAINED 3% INCREASE IN OPERATING EXPENSES**

#### EVOLUTION OF OPERATING EXPENSES (in €M)

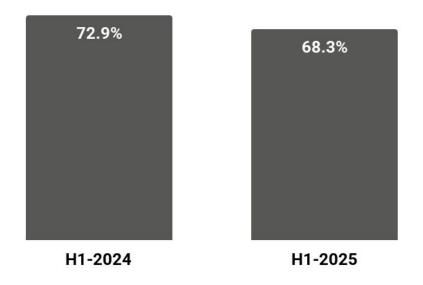


Launched in 2024, the plan to improve the Group's operational efficiency has paid off.

Other expenses were down by €11 million.

#### **IMPROVED COST/INCOME RATIO AT 68.3%**

#### **EVOLUTION OF THE COST/INCOME RATIO**



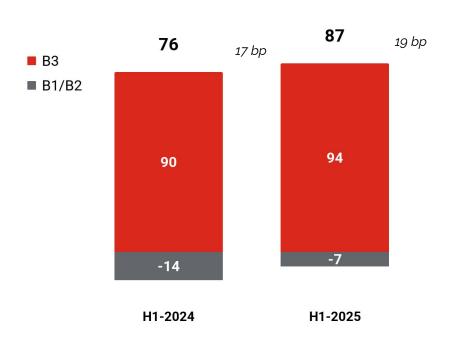
#### The cost/income ratio dropped by 4.5 pp to 68.3%

The increase in revenues (+€101 million) coupled with a controlled growth in operating expenses enabled this improvement in the cost/income ratio.

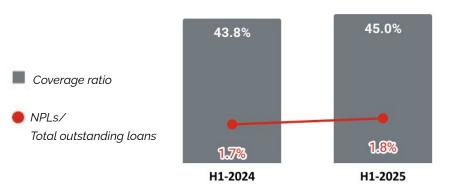
Gross operating income (€364 million) increased by 28% compared to H1 2024, reflecting a tight control on costs while maintaining a solid level of revenues, a sign of profitability and operational efficiency.

#### HIGHER COST OF RISK, LOAN BOOK OF SOLID QUALITY

#### COST OF RISK (in €M)



#### A QUALITY LOAN PORTFOLIO



A €11 million increase in cost of risk (+15.1% compared to H1 2024), i.e. an annualised level of 19 bp of on-balance sheet customer loans.

This level of 19 bp and the non-performing loans ratio of 1.8% are among the lowest among French banks thanks to the quality and diversification of the customer loan book.

 The cost of risk mainly comes from bucket 3, including €94 million on non-performing loans, up €4 million as corporate insolvencies remained elevated.

#### B3 outstandings: €2.0 billion

• The cost of risk on performing loans was €7 million higher in H1 2025, as an additional provision overlay was booked to cover the risks of an uncertain geopolitical environment.

B1/B2 outstandings: €91.4 billion

Crédit Mutuel Arkéa has a low exposure to the sectors most exposed to higher tariffs\*. At end-June 2025, it represented less than 1% of total customer loans..

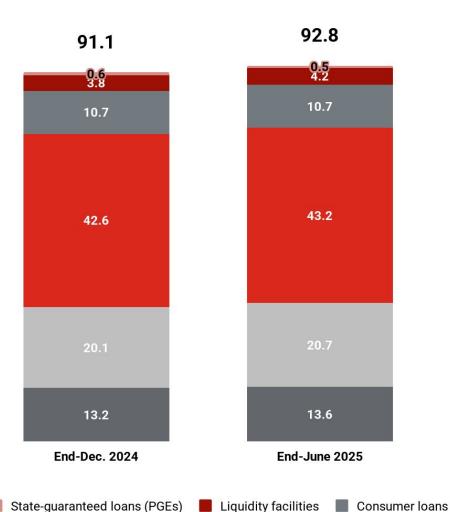


# BALANCE SHEET METRICS



#### **INCREASE IN CUSTOMER LOANS**

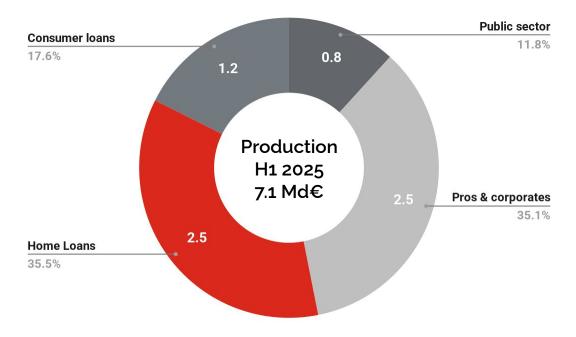
#### GROSS CUSTOMER LOANS (in €bn)



Home Loans Professionals & corporates Public sector

#### Outstanding loans reached €92.8 billion (+1,9%)

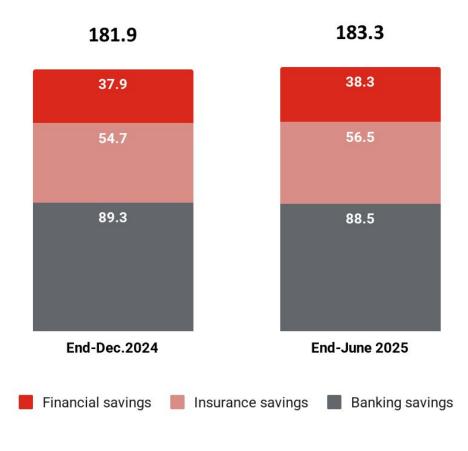
**Loan production was €7.1 billion in H1 2025**, a 10.5% increase compared with H1 2024 (€6.4 billion). The most important increase in new lending was in **home loans**, which grew 25% compared to H1 2024, rebounding from the gloomy real estate market in 2024.





#### HIGHER CUSTOMER SAVINGS

#### CUSTOMER SAVINGS (in €bn)

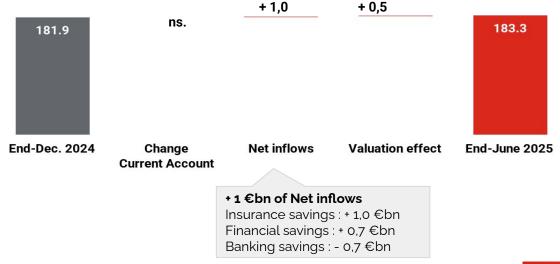


#### Total savings of €183.3 billion (+0.8%)

Net savings inflows in H1 2025 reached €1 billion. Insurance savings were the main contributor to the increase in savings in H1 2025, with insurance net inflows 56% higher than in H1 2024.

As interest rates on deposits fell, banking savings recorded a net outflow during the half-year.

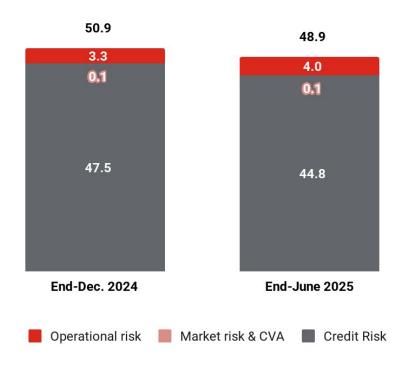
#### EVOLUTION OF CUSTOMER SAVINGS (in €bn)





#### A DECREASE IN RISK-WEIGHTED ASSETS DUE TO CRR3

#### TOTAL RISK WEIGHTED ASSETS (in €bn)



## Risk-weighted assets (RWA) fell by €2 billion compared with end-2024 to €48.9 billion.

The regulatory environment was marked by the entry into force on 1 January 2025 of the prudential requirements following finalisation of Basel 3 (CRR 3 - Capital Requirements Regulation 3). This change had a favourable impact on the level of risk-weighted assets, especially a decrease in the weighting of the stake in insurance subsidiaries..

**93%** of risk-weighted assets relate to credit risk exposures, of which nearly half apply the standardised approach.

#### HIGH CAPITAL RATIOS

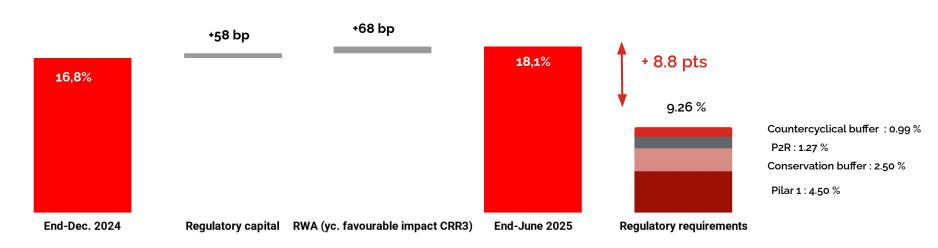
#### A very strong balance sheet

- Total Assets of €199.8 bn (+0.7%\*)
- Total equity of €10.2 billion (+2.4%\*)
- Total regulatory capital of €10.1 billion (+1.3%\*)
  - €500 million of internal subordinated debt repaid by the insurance subsidiary Suravenir in Q3 2025

#### Solvency ratios significantly above regulatory requirements

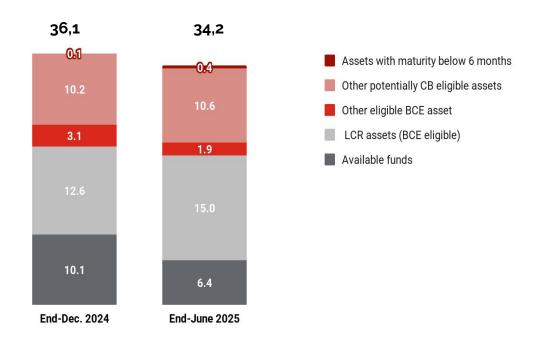
	30/06/2025	Regulatory requirements
CET 1 ratio	18.1 %	9.26 % (excl. P2G)
Total capital ratio	20.6 %	13.75 % (excl. P2G)
Leverage ratio	6.3 %	3 %

#### **CET 1 DEVELOPMENTS**



#### **AMPLE LIQUIDITY**

#### LIQUIDITY RESERVES OF €34.2bn



Wholesale funding maturities over one year 2.2x covered by HQLA and cash

## Liquidity and funding ratios are above minimum requirements

The Liquidity Coverage Ratio (LCR) and Net Stable Funding Ratio (NSFR) are solid.

LCR of 149 % NSFR of 115 %

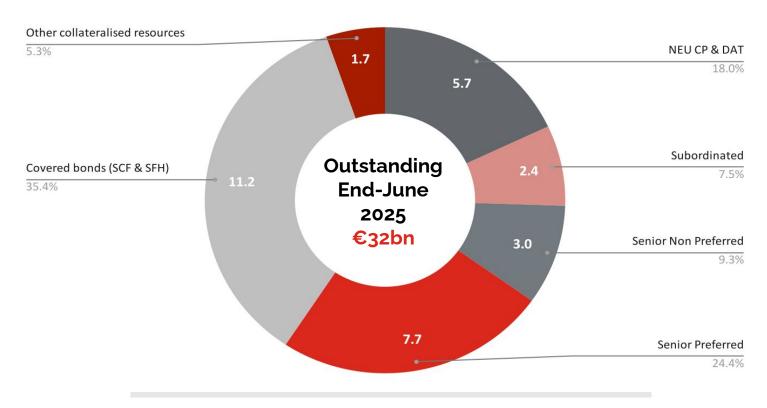
Loan/deposit ratio (gross customer loans to customer deposits) reflecting a good balance between deposits and loans.

LOAN/DEPOSIT RATIO 105%

## **FUNDING**



#### **DIVERSIFIED FUNDING PROGRAMMES**



#### **FUNDING PLAN 2025**\*

#### Covered bonds<sup>2</sup> €1,750 million

- . **SCF** €500 M / 7 years / MS+60bp issued 27 January 2025
- . **SCF** €500 M / 10 years / MS+67bp Issued 02 July 2025
- . Green SFH €750m / 6 years / MS+43bp issued 04 September 2025

#### Unsecured funding<sup>2</sup> €2,000 million

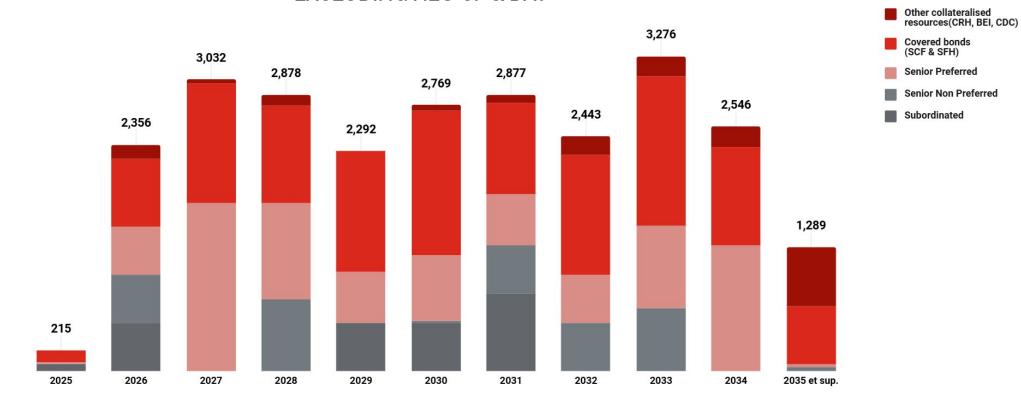
- . Green SP €500 M / 10Y / MS+95 bp issued 25 October 2024 (pre-funding)
- . **SP** €500 M / 7Y / MS+103bp issued 06 May 2025
- . **SP** €750 M / 10Y / MS+100bp issued 17 July 2025

=> c.90% of the 2025 funding plan completed as of 4 September



#### LONG TERM RESOURCES FAVOURED

## DEBT MATURITY SCHEDULE BY PROGRAMME (in €M) EXCLUDING NEU CP & DAT



### LONG-TERM BENCHMARK ISSUES

#### Unsecured debt securities

	ISIN	Nominal (m €)	Coupon	Date d' émission	Date de call	Date de maturité
	FR00140007B4	500	0,010%	28/10/2020	-	28/01/2026
	FR0013511227	750	0,875%	07/05/2020	-	07/05/2027
	FR001400CQ85	1000	3,375%	19/09/2022	-	19/09/2027
	FR001400l186	500	3,875%	22/05/2023	-	22/05/2028
Senior	FR0013450822	500	0,375%	03/10/2019	-	03/10/2028
Preferred	FR0013421369	500	1,125%	23/05/2019	-	23/05/2029
110101104	FR0014007Q96	500	0,750%	18/01/2022	-	18/01/2030
	FR001400KZZ2	500	4,125%	02/10/2023	-	02/04/2031
	FR001400ZBI7	500	3,307%	06/05/2025	-	06/05/2032
	FR001400P1Y4	750	3,625%	03/04/2024	-	03/10/2033
	FR001400MCE2	750	4,125%	01/12/2023	-	01/02/2034
	FR001400TL81	500	3,309%	25/10/2024	-	25/10/2034
	FR0013414091	500	1,265%	15/04/2019	-	15/04/2026
Senior	FR0013517307	750	1,250%	11/06/2020	11/06/2028	11/06/2029
Senior Non-Preferred	FR00140065E6	500	0,875%	25/10/2021	-	25/10/2031
	FR001400E946	500	4,250%	01/12/2022	-	01/12/2032
	FR0014002BJ9	500	0,875%	11/03/2021	-	11/03/2033
	FR0013173028	500	3,250%	01/06/2016	-	01/06/2026
Tier 2	FR0013236544	500	3,500%	09/02/2017	-	09/02/2029
1101 2	FR0013407418	750	3.375%	11/03/2019	-	11/03/2031
	FR001400PZV0	500	4,810%	15/05/2024	15/05/2030	15/05/2035

#### Covered bonds

	ISIN	Nominal (m €)	Coupon	Date d' émission	Date de call	Date de maturité
	FR001400EEX5	500	2,750%	09/12/2022	-	22/12/2026
	FR001400FJM4	750	3,000%	31/01/2023	-	30/03/2027
	FR0013284908	500	0,750%	05/10/2017	-	05/10/2027
	FR001400CZO3	500	3,000%	04/10/2022	-	04/10/2028
	FR0013433281	500	0,125%	12/07/2019	-	12/07/2029
SFH	FR0013515715	1000	0,010%	04/06/2020	-	04/10/2030
	FR0014012EW5	750	2.824%	04/09/2025	-	04/09/2031
	FR001400ABK6	750	1,750%	16/05/2022	-	16/05/2032
	FR0013336229	500	1,500%	01/06/2018	-	01/06/2033
	FR001400ICR2	1000	3,250%	08/01/2023	-	01/08/2033
	FR001400NNC1	1000	3,072%	07/02/2024	-	07/02/2034
	FR0014009GQ8	500	0,875%	31/03/2022	-	31/03/2028
	FR001400O9E0	750	3,111%	28/02/2024	-	28/02/2029
SCF	FR0013460417	500	0,125%	15/01/2019	-	15/01/2030
301	FR0014009GQ8	500	3,250%	10/01/2023	-	10/01/2031
	FR001400WV2	500	3,004%	27/01/2025	-	27/01/2032
	FR0014010UW5	500	3.226%	02/07/2025	-	02/07/2035



#### SHORT-TERM REFINANCING



#### Two NEU CP short-term programmes, including one NEU CP ESG (see below)

● Outstandings (at end-June 2025): €3,759 million (incl. NEU CP ESG)

Maturities: from 1 day to 12 months

Average initial maturity (at end-June 2025): 343 days

Average residual maturity (at end-June 2025): 190 days

Ratings (Moody's/Fitch): P-1 / F1+

• Ratings (Moody's/Fitch): P-1/

Regulatory compliance monitored by <u>Banque de France</u>

Eligible for ECB refinancing



#### **Focus on NEU CP ESG**

- Outstandings (at end-June 2025):
- Maturities:
- Eligible asset pool:
- Reporting:
- First bank to set up a NEU CP ESG programme

€667m of which €567m Green, €100m Social

from 6 months to 12 months

Green real estate loans and loans to social housing landlords

Half-year allocation and impact reports

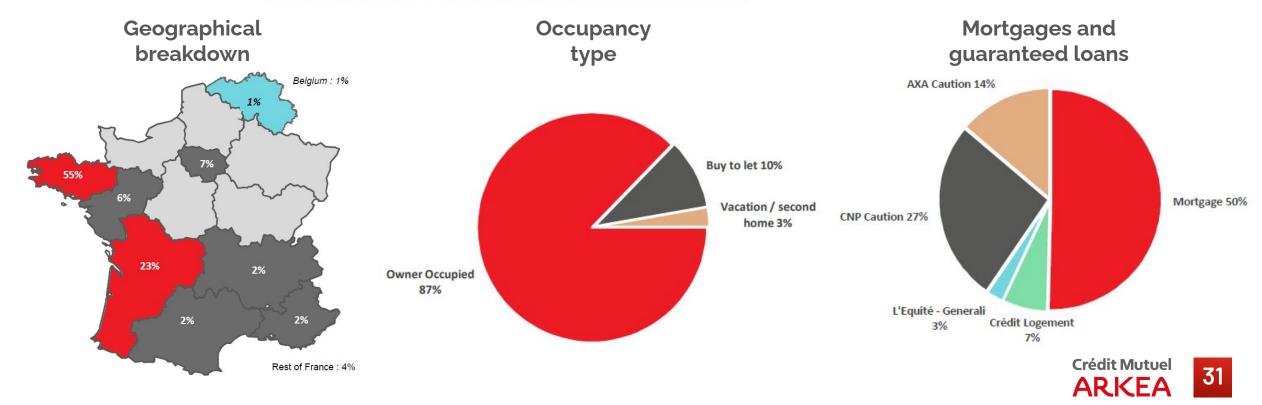






### ARKÉA HOME LOANS SFH - SELECTED POOL DATA

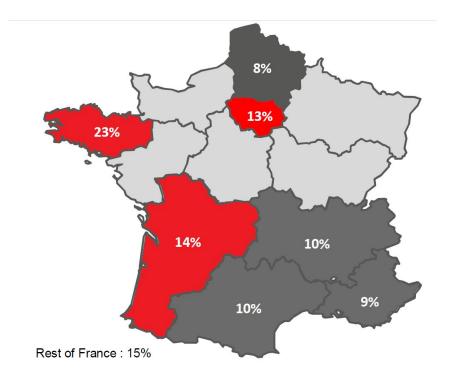
Total outstanding current balance (in €)	13 291 445 700 €
Number of loans	212 157
Number of borrowers	133 285
Average Loan balance (in €)	62 649 €
Weighted Average Seasoning (in months)	73
Weighted Average Remaining term (in months)	162
Percentage of Variable Loans	0,1%
Weighted Average Current Unindexed LTV (in %)	67%
Weighted Average Current Indexed LTV (in %)	56%



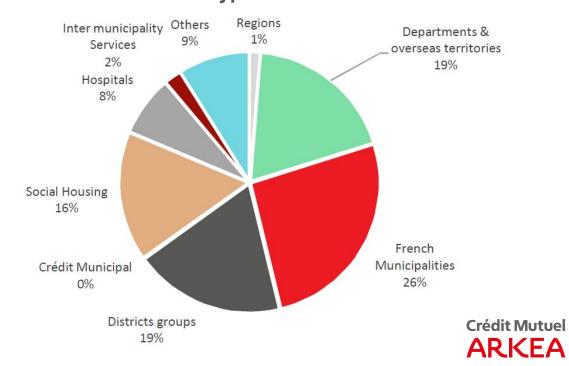
### ARKÉA PUBLIC SECTOR SCF - SELECTED POOL DATA

Total outstanding current balance (in €)	5 770 581 488 €
Number of loans	4 542
Number of borrowers	1 901
Average Loan balance per borrower (in €)	3 035 550 €
Weighted Average Seasoning (in months)	66
Weighted Average Remaining term (in years)	15,5
Percentage of Fixed assets	63%

## Geographical breakdown



## Borrower type



## 5 STRONG CREDIT RATINGS





Issuer rating	A1	A+
Outlook	Stable	Stable
Long-term debt Senior Preferred	A1	AA-
Short-term debt Senior Preferred	P-1	F1 +
Long-term debt Senior Non Preferred	A3	A+
Tier 2 Subordinated debt	Baa1	A-
Date of latest publication	17/12/2024	18/12/2024
Home loans covered bonds (SFH)	Aaa	AAA
Public sector covered bonds (SCF)	Aaa	-

# 6

# SUSTAINABLE FINANCE



### CRÉDIT MUTUEL ARKÉA FIRMLY COMMITTED TO CSRD

In line with commitment since several years in favour of more sustainable economy and finance, we support CSRD ambitions.

- The double materiality analysis is instrumental to the group's strategy
  - Better knowledge of our value chain
  - Necessary double approach: financial and extra-financial
  - Prioritization of **key sustainability issues** for our business mix and regions: **climate**, **biodiversity and water**

- Corporate sustainability report is necessary for financial institution such as Crédit Mutuel Arkéa, in order to support sustainable financing and investments.
  - Standardised and higher-quality ESG data
  - Forward-looking view to analyse transition plan

#### EXTRA-FINANCIAL PERFORMANCE

A continuous improvement approach

In line with regulations (particularly the CSRD), the measurement of non-financial performance aims to provide concrete decision-making support for the Group and its subsidiaries, supported by these changes.

#### **ALIGNMENT WITH THE CSRD**

The indicator used in 2024 has changed, reflecting changes in some external databases to align with the main principles of the CSRD, new EU Directive governing sustainability reports

On environmental issues, our assumptions for financial years 2020-2023 were more challenging overall than those used as market benchmarks under the CSRD.

#### **NEW INDICATOR**

This indicator consists of estimating **the contribution to French food sovereignty of farmers** supported by CM Arkéa.

The approach used is self-sufficiency, i.e. the share of French consumption covered by the production of France's various agricultural sectors.

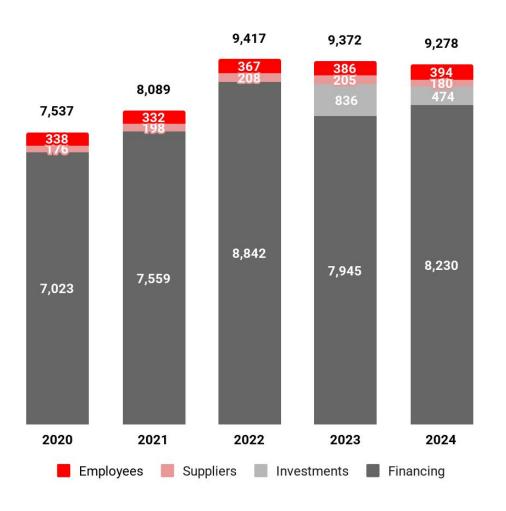
#### **GRANULAR DATA COLLECTION**

Further improvements were made to our non-financial performance indicator with **granular data collection** from counterparties.

This year, in the financing scope, detailed GHG emissions data were used to measure a subsidiary's car and motorcycle loans based on vehicle engines for an outstanding amount of €2.1 billion.

#### A STABLE NON-FINANCIAL IMPACT

#### NON-FINANCIAL IMPACTS (in €M)



#### €9.3bn

Non-financial impacts

Crédit Mutuel Arkéa's non-financial performance amounted to €9.3bn in 2024, stable compared to 2023.

Work is continuing to integrate increasingly granular non-financial data for counterparties (example in 2024: engines of financed vehicles). Even so, the measurement is currently closely correlated with external data published by reference databases at the national level.

#### 2030 CARBON INTENSITY TARGETS

Sec	tor	Scope covered	Baseline scenario	Scopes	Carbon intensity target by 2030	
<b>10</b>	▶ STEEL	Steel manufacturing companies with NACE Code 24.101	IEA NZE 2050 (2021 version) <sup>7</sup>	scopes 1 and 2	1,024 kgCO <sub>2</sub> per tonne of steed produced	
	► CEMENT	Cement manufacturing companies with NACE Code 23.51 <sup>1</sup>	IEA NZE 2050 (2021 version) <sup>7</sup>	scopes 1 and 2	463 kgCO <sub>2</sub> per tonne of cement produced	
2	▶ AVIATION	Airlines with NACE Code 51.10 <sup>2</sup>	IEA NZE 2050	scope 1	72 gCO <sub>2</sub> per passenger and per kilometer	
V	AVIATION	Airplanes for commercial aviation financing <sup>3</sup>	(Sep 2023 version) <sup>7</sup>			
M	▶ MARITIME	Shipping companies with NACE code 50.204	IEA NIZE 2050		46 aCO portonno	
	TRANSPORT	Financing of acquisition of international shipping vessels of more than 5,000 tonnes <sup>6</sup>	IEA NZE 2050 (Sep 2023 version) <sup>7</sup> bing vessels of		4.6 gCO <sub>2</sub> per tonne et per kilometer	
	REAL ESTATE	go% of the group's home loan portfolio measured <sup>6</sup>	-	scopes 1 and 2	12 kgCO <sub>2</sub> e per m² et per year	
(1) D	▶ ELECTRICITY PRODUCTION	Companies with NACE Code 35.114	IEA NZE 2050 (Sep 2023 version) <sup>7</sup>	scope 1	186 gCO <sub>z</sub> per kWh	

<sup>1</sup> Scope refocused on companies whose main activity is covered by the IEA's scenario. Financing provided by Crédit Mutuel de Bretagne, Crédit Mutuel du Sud-Ouest, Arkéa Crédit-Bail, Arkéa Banque Entreprises et Institutionnels and cash investments by Crédit Mutuel Arkéa



<sup>2</sup> Scope refacused on companies whose care business is covered by the IEA's scenario. Financing provided by Crédit Mutuel de Bretagne, Crédit Mutuel du Sud-Ouest, Arkéa Crédit-Bail, Arkéa Banque Entreprises et Institutionnels and cash investments by Crédit Mutuel Arkéa

<sup>3</sup> Scope of financing provided by Crédit Mutuel de Bretagne, Crédit Mutuel du Sud-Ouest, Arhéa Crédit-Bail, Arhéa Banque Entreprises et Institutionnels, Arhéa Private Banking

<sup>4</sup> Scope of cash investments by Crédit Mutuel Arkéa

<sup>5</sup> Scope of financing provided by Crédit Mutuel de Bretagne, Crédit Mutuel du Sud-Ouest. Arhéa Crédit-Bail. Arhéa Banque Entreprises et Institutionnels

<sup>6</sup> Scope of financing provided by Crédit Mutuel de Bretagne and Crédit Mutuel du Sud-Ouest

<sup>7</sup> Reprocessed scenarios according to the concerned sector

### NON-FINANCIAL RATINGS OF CRÉDIT MUTUEL ARKÉA

Agency	Year	Rating	Change
MSCI	2024	AA	Stable
<b>Sustainalytics</b> (on a scale from 0 to 100, 0 being the best rating)	2025	11.3	0.5 pt downgrade (compared to the previous rating)
Moodys ESG Solutions (on a scale from 0 to 100, 100 being the best rating)	2023	72	Stable
CDP	2024	В	Stable

## **APPENDIX**



### SIMPLIFIED INCOME STATEMENT

€M	30/06/2025	30/06/2024	Variation	%
Revenues*	1, 148	1,048	+ 101	9.6%
Operating expenses	785	763	+ 22	2.8%
Cost/Income ratio	68.3%	72.9%	-4.5 points	
Gross operating income	363	284	+ 79	27.8%
Cost of risk	87	76	+ 11	15.1%
Pre-tax profit	276	208	+ 68	32.5%
Net profit – Group share	196	167	+ 29	17.0%

#### SIMPLIFIED BALANCE SHEET

Assets (€bn)	30/06/2025	31/12/2024
Cash, due from Central Banks	6.5	10.2
Financial assets at fair value through P&L	2.0	1.9
Derivatives used for hedging purposes	3.1	3.3
Financial assets at fair value through equity	13.4	11.6
Securities at amortised cost	1.6	1.5
Loans & receivables - credit institutions	14.8	14.2
Loans & receivables - customers	92.0	90.4
Remeasurement adjustment on interest-rate risk hedged portfolios	- 1.9	- 1.8
Investments related to insurance activities	64.4	63.4
Tax & other assets, equity method investments	2.1	1.8
Invest property, plant & equipment, intangible assets	1.3	1.3
Goodwill	0.5	0.5
Total Assets	199.8	198.4

Liabilities (€bn)	30/06/2025	31/12/2024
Financial liabilities at fair value	4.6	4.9
Due to banks	4.0	4.3
Liabilities to customers	89.3	89.2
Debt securities	26.0	25.9
Tax & other liabilities, provisions	6.9	6.7
Insurance companies technical reserves	56.5	55.0
Subordinated debt	2.3	2.3
Total Equity	10.2	9.9
Share capital and reserves	3.1	3.0
Consolidated reserves	7.0	6.8
Gains and losses recognised directly in equity	-0.2	-0.4
Net income	0.2	0.4
Non-controlling interests	0.0	0.0
Total Liabilities	199.8	198.4



### FOCUS ON FRENCH PROPERTY MARKET AND HOME LOANS (1/2)

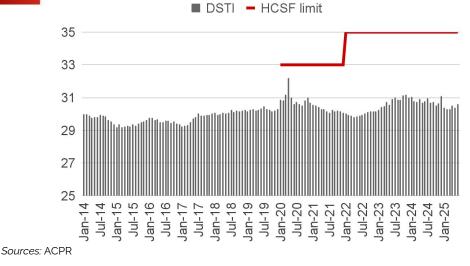
#### Strict regulations ruling home loans

- Recommendations from HCSF \*: (1) monthly repayment capped at 35% of monthly income and (2) 25 years maximum maturity
- Lenders benefit from either (1) **mortgage** or (2) **third-party garantee** ("caution")
- Average LTV at origination is 80%
- Vast majority of loans are fixed for life and fully amortising

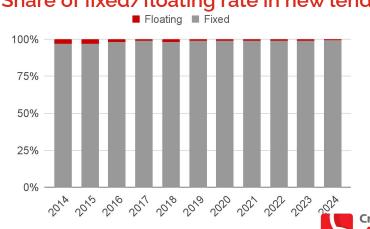
#### Maturity (years)



#### **Debt Service to Income (%)**



Share of fixed/floating rate in new lending

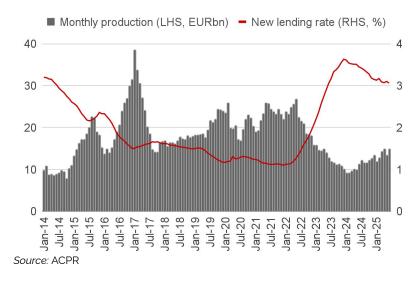


Sources: ACPR

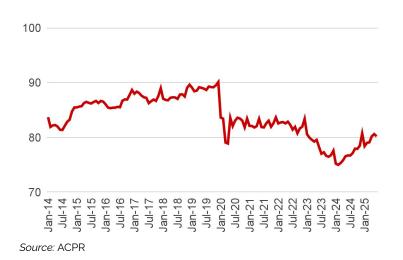
<sup>\*:</sup> Haut Commissariat à la Stabilité Financière. Tolerance of 20% applied but under specific criteria (first-time buyers, owner-occupancy)

### FOCUS ON FRENCH PROPERTY MARKET AND HOME LOANS (2/2)

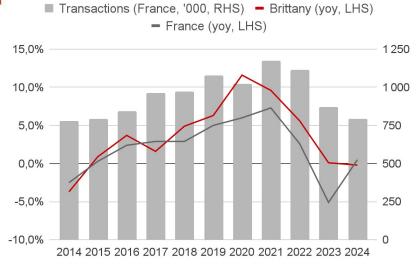
#### Home loans production and new lending rate



#### Average LTV (%) at origination



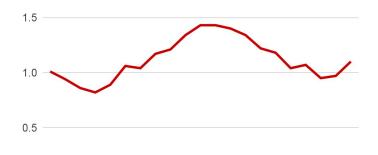
#### Housing prices and transactions existing dwellings



Sources: INSEE, Notaires de Bretagne



#### NPL ratio (%)



Sonice: VCbB



#### FOCUS ON OUR HOME REGIONS: BRITTANY

Brittany is one of the 13 French "régions" and is made up with 3 départements: Ille et Vilaine (Rennes), Morbihan (Vannes), Finistère (Brest) and Côtes d'Armor (Saint-Brieux).

# **/**

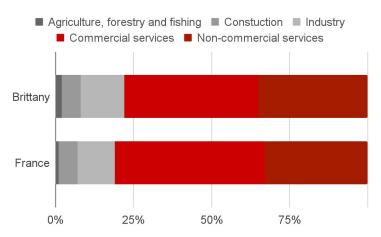
#### Facts & Figures

- **Population**: 3.5 millions (+0.5% per year 2015-2022, France: 0.3%)
- **GDP**: €119bn (2023)
- Median annual disposable income\*: €23.3k (3rd wealthiest region in France)
- Unemployment rate: 5.9% (4Q24, France: 7.3%)

#### Crédit Mutuel Arkéa in Brittany

- 1.7 million retail clients
- 34% market share in home loans, 25% in retail deposits
- 370 branches
- C. 60% of total group customer loans in Brittany

#### Breakdown of by employment by economic sector



#### Unemployment rate 2000-2024 (%)



Equivalised disposable income is the total income of a household divided by the number of household members converted into equalised adults (Eurostat)

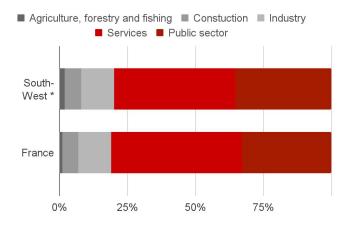
#### FOCUS ON OUR HOME REGIONS: SOUTH WEST

South-West is a subdivision of the Nouvelle-Aquitaine "région" and is made up with 3 départements: Gironde (Bordeaux), Charente (Angoulême) and Dordogne (Périgueux).

#### Facts & Figures

- **Population**: 2.5 millions (of which 1.7 million in Gironde +1.0% per year 2015-2022, France: 0.3%)
- **GDP**: €95bn (55% of Nouvelle Aquitaine)
- **Median annual disposable income\***: €23.3k (weighted average for the three départements)
- **Unemployment rate**: 6.8% (weighted average for the three départements 4Q24, France: 7.3%)

#### **Economy**

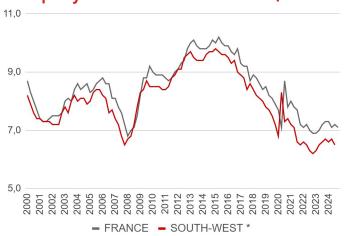


<sup>\*:</sup> Data related to Nouvelle Aquitaine used as proxy for South-West Source: INSEE

#### Crédit Mutuel Arkéa in South-West

- 500,000 retail clients
- **15% market share** in home loans
- 85 branches
- C. 20% of total group customer loans in South-West

#### Unemployment rate 2000-2024 (%)



<sup>\*:</sup> Data related to Nouvelle Aquitaine used as proxy for South-West Source: INSEE



Equivalised disposable income is the total income of a household divided by the number of household members converted into equalised adults (Eurostat)



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