

PERFORMANCES H1-2026

07/09/2026



FAIRE 2030 "AVEC VOUS, DE TOUTES NOS FORCES" *

Strategic plan launched in 2025

OUR DEVELOPMENT AMBITIONS

- #1 Be a major player in the sustainable development of the regions
- #2 Continue opening up our business model and develop boldly

OUR TRANSFORMATION AMBITIONS

- # 1 Commit to a Crédit Mutuel Arkéa customer promise
- # 2 Improve operational efficiency
- # 3 Support a committed community



AVEC VOUS, DE TOUTES NOS FORCES.

* With you, with all our strength.

OUR 2 CATALYSTS TO SUCCEED

Our IT strategy
Our AI strategy

OUR TARGETS FOR 2027

> €550m
net profit
corresponding to 7%
of notional ROE

≥16%
CET1 ratio

≤ 67%
Cost/income ratio

<110%
Loan-to-deposit
ratio

7 million
members and
customers
(by 2030)

Increase by
€10bn
funds injected into
the real economy
(2025-2027)

€10m
distributed each year as
part of solidarity and
sponsorship schemes

More information on these targets can be found on the group's webpage dedicated to the [strategic plan "Faire 2030"](#)

A SOLID MOMENTUM GENERATED BY FAIRE 2030

Be a major player in the sustainable development of the regions

100 % OF THE MISSION OBJECTIVES REACHED OR EXCEEDED

Crédit Mutuel Arkéa was the first French bank to adopt a *Raison d'être* (purpose) in 2020 and to become in 2022 a Company with a mission (**Entreprise à mission**). Crédit Mutuel Arkéa has continued to transform its model to align its financial performance with the social, environmental and regional challenges.

In 2025,

100%
of the social and environmental
objectives were reached or
exceeded.

Report published in June 2026

STRENGTHENING SOVEREIGNTY

- Building on the continued development of its impact products and its commitment to its agricultural sector, Crédit Mutuel Arkéa has expanded its product range with the launch of the very first **Food Sovereignty 5-year term deposit**.
- Through its subsidiary Arkéa Capital, the Groupe has also launched **RESALT : a EUR70m impact fund** dedicated to the food resilience of the regions with a first closing of €50m.
- The subsidiary Arkéa Asset Management has launched in May 2026 the structured fund **Autofocus Souveraineté Européenne Juillet 2026** to meet the challenges of sustainability and the European economic sovereignty répondre.

INITIATIVES IN RESPONSE TO WILDFIRES IN SOUTH-WEST

The Group's entities have launched initiatives to strengthen support to its clients and members with :

- **Liquidity support to face urgent situation** : up to €15,000 liquidity lines, loan moratoria for SMEs/professionals, emergency loans to individuals.
- **Close support for policyholders affected by the disaster, provided through the subsidiary Suravenir Assurances**: extended coverage for rehousing costs and extension of timeframe for reporting claims, psychological support provided and payment of an emergency lump sum.
- **Support measures dedicated to employees.**



SOLID MOMENTUM GENERATED BY FAIRE 2030

Continue opening up our business model and develop boldly

NEW OFFERING

- **The Group has signed a memorandum of understanding through its PROCAPITAL for the acquisition of the French retail custodian activities of Société Générale Securities Services.** This transaction intends to strengthen the Group's position among the leaders of outsourcing in the banking industry..
- **MONEXT, the Group's payment subsidiary, has announced the acquisition of Alcinéo,** one of the few companies expert in embedded payment specialist globally. This transaction enables Monext to extend its technological expertise across the payment value chain.
- **SEQINO, licensed platform of electronic billing and subsidiary of the Group** has launched a white-labelled digital offering for professionals of credit card and payment services distributed by accounting companies to their corporate clients.

ACCELERATING THE AI TRANSFORMATION

A clear direction : deploy AI in a **useful manner, aligned** with our strategic plan Faire 2030.

A high-level internal expertise with the *AI Factory* to secure our independence and steer our solutions.

Concrete achievements for the benefit of the Group and its clients:

Launch of an **appropriation programme** within the Group



Objective of **100% of the employees trained by end-2027** while already 100% of the managers and more than 2,000 employees trained since 2025.

38% of the employees using our internal the internal generative AI solution

53% of the ASI developers use the **new coding tool** deployed during H1 2026 with substantial productivity gains..

43 operational use cases up and running or being developed



Chatbot HR at Fortuneo improving information flow for the employees

Document fraud detection solution at Suravenir Assurances, preventing losses estimated at €400,000 per year.

H1-2026 : A SOLID GROUP CONTINUING ITS DEVELOPMENT

As “**Faire 2030**” has started to pay off, revenues increased in H1-2026 versus H1-2025 by 16.5% to €1,338m and the net profit grew by 17.1% to €230m.

The cost/income ratio was 65.6% in H1-2026, a 2.8 pp improvement versus H1-2025.

The CET1 ratio was 18.1% at end-June 2026, up 20 bp versus end-2025 and the loan/deposit ratio remained stable at 102%.

A GOOD COMMERCIAL MOMENTUM

Number of clients

5,8 million

+ 3.5% versus end- 2025

Gross customer loans

€94.9bn

+ 0.9% versus end-2025

Client savings

€203.8bn

Net inflows x4.7 versus H1-2025

FINANCIAL PERFORMANCE FURTHER IMPROVED

Revenues

€1,338m

+ 16.5% versus H1-2025

Cost/income ratio

65.6%

- 2.8 pp versus H1-2025

Net profit

€230m

+ 17.1% versus H1-2025

A STRONG AND DIVERSIFIED MODEL

Common Equity Tier 1 (CET1)

18.1%

+ 20bp versus end-2025

Liquidity Coverage Ratio (LCR)

149%

- 7 pp versus end-2025

Loan/deposit ratio

102%

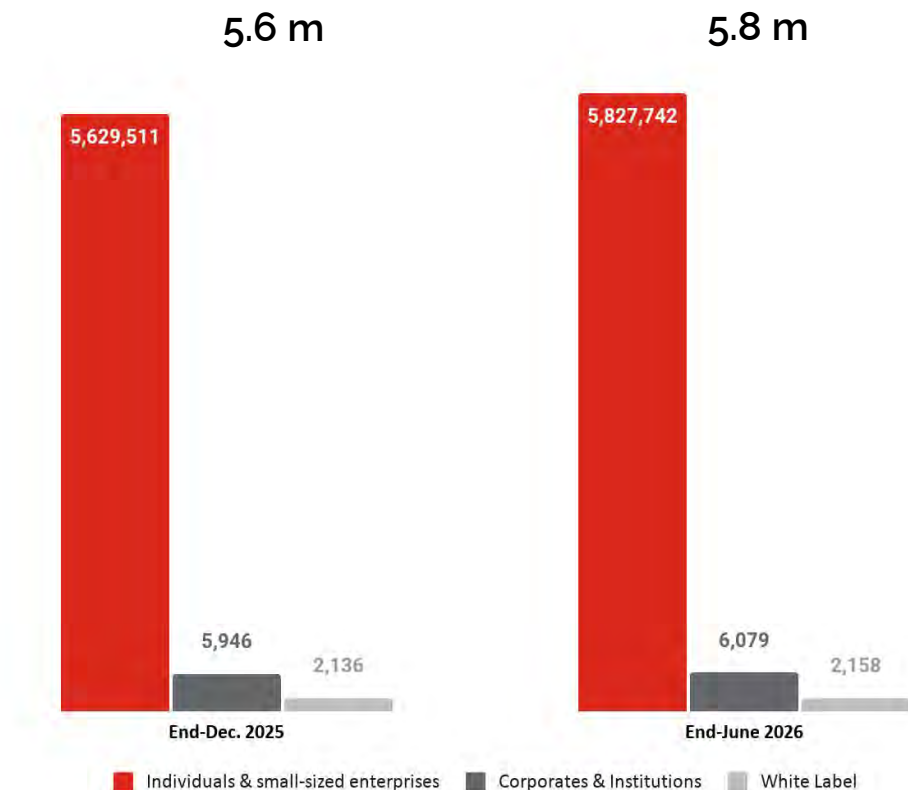
Stable versus end-2025

1

A GOOD COMMERCIAL MOMENTUM

1 CUSTOMER PORTFOLIO UP TO 5.8 MILLION

NUMBER OF CLIENTS



The number of clients continued to increase to 5.8 million at end-June 2026, representing a 3.5% increase versus end-2025.

Net new clients almost reached 200,000, representing the highest level ever achieved in a half-year, essentially driven by digital banking (+180 000 net new clients).

The number of clients in the **white-label IT activities** * continued to grow, reaching 2,158 clients.

* Procapital Securities Services, Monext, Nextalk, Arkéa Banking Services

GROWTH IN CUSTOMER LOANS

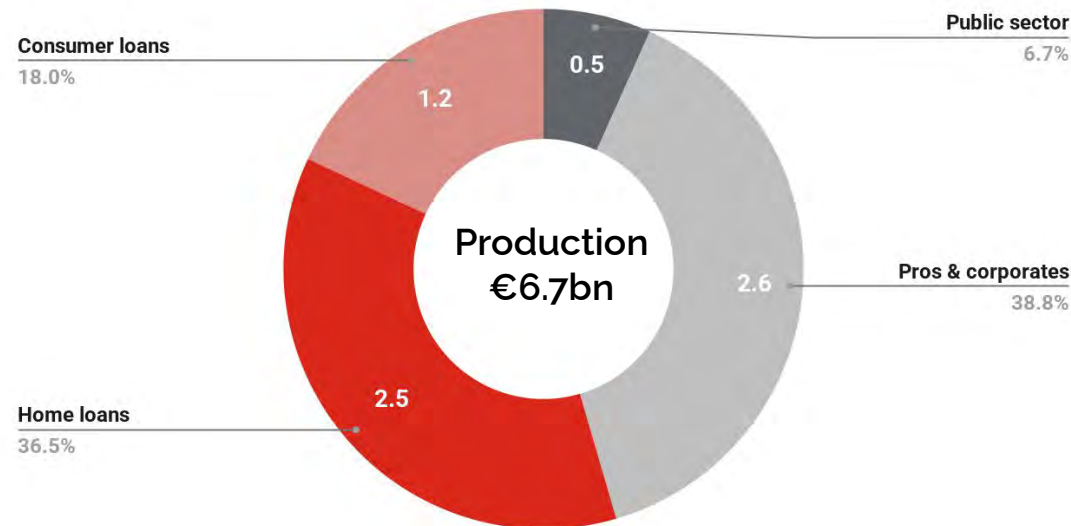
GROSS CUSTOMER LOANS (in €bn)



Customer loans reached €94,9bn

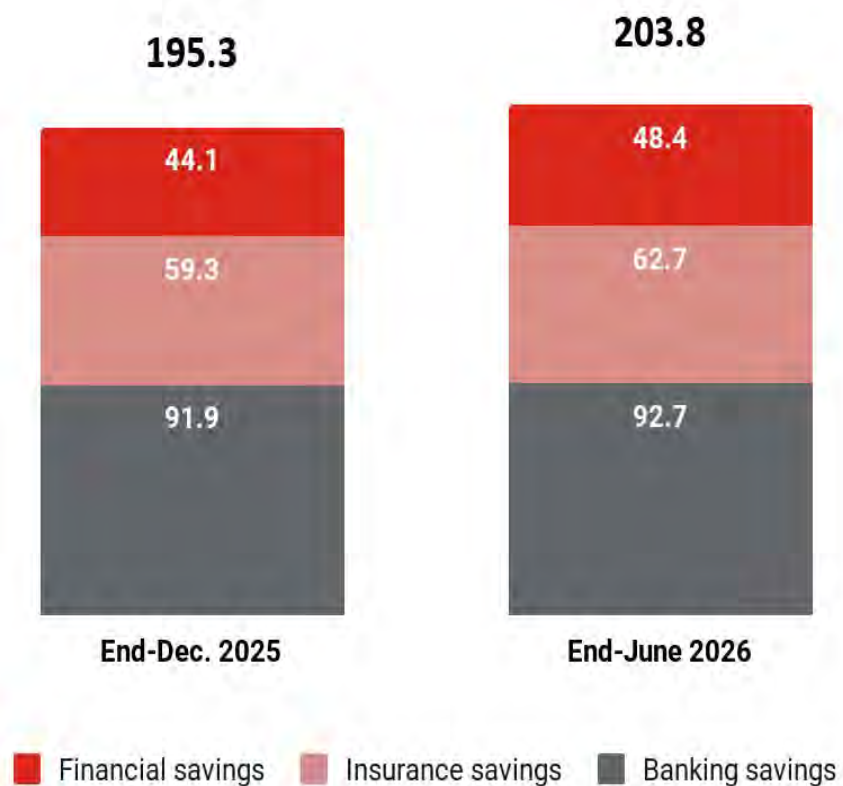
Loan production was €6,7bn in H1-2026, down 5% versus H1-2025 (€7,1bn) essentially due to the drop in the public sector segment in the context of the local elections in March.

In line with the momentum observed in 2025, loan production in the **Professionals and Corporates** segment continued to increase (+ 4,9% versus H1-2025).



INCREASE IN CUSTOMER SAVINGS

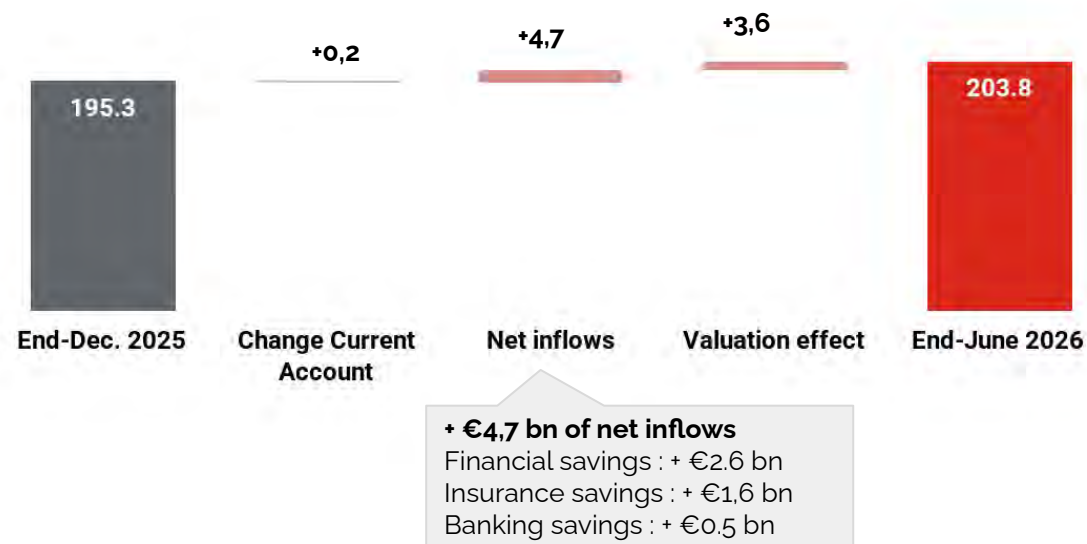
OUTSTANDING SAVINGS (in €bn)



Customer savings exceeding €200bn

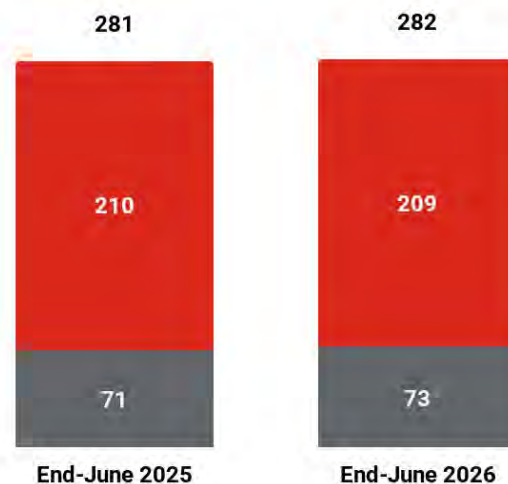
Net saving inflows reached €4.7bn in H1-2026, with significant contribution from financial savings (€2.6bn) and insurance savings (€1.6bn).

EVOLUTION OF OUTSTANDING SAVINGS (in €bn)

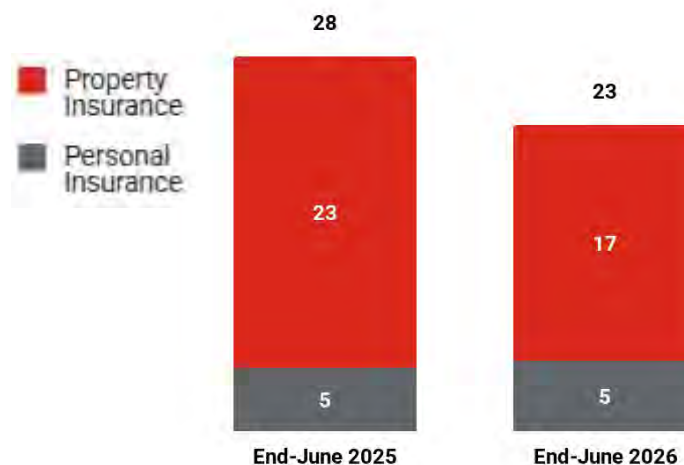


1 HIGHER INSURANCE EARNED PREMIUM

PREMIUMS EARNED ON
EXISTING POLICIES (in €m)



NEW BUSINESS PREMIUMS (in €m)

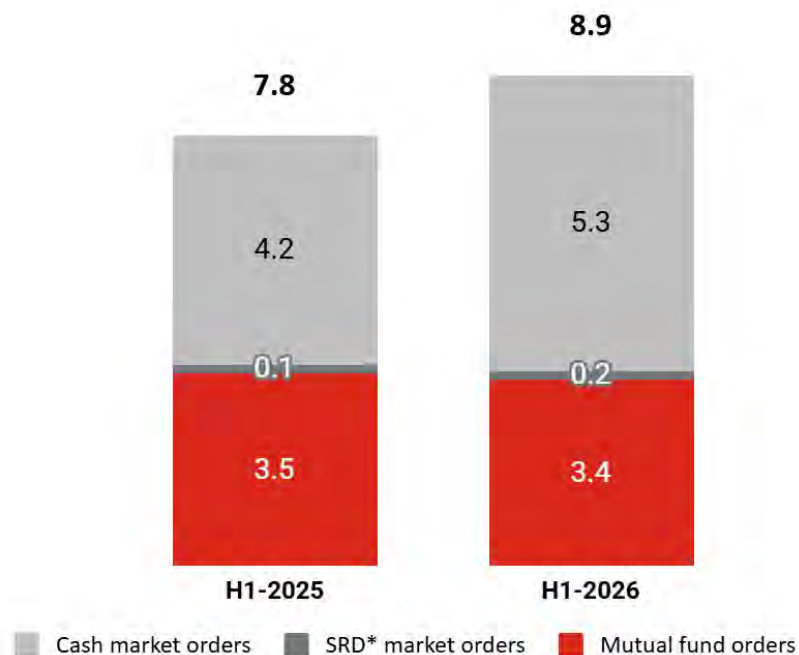


Earned premium of €282m

Premium on new contracts decreased by 18.3% versus H1-2025 following the review by the non-life insurance subsidiary Suravenir Assurances of distribution partnerships and the subsequent discontinuation of agreements which did not meet profitability threshold.

A SIGNIFICANT INCREASE IN BROKERAGE VOLUMES

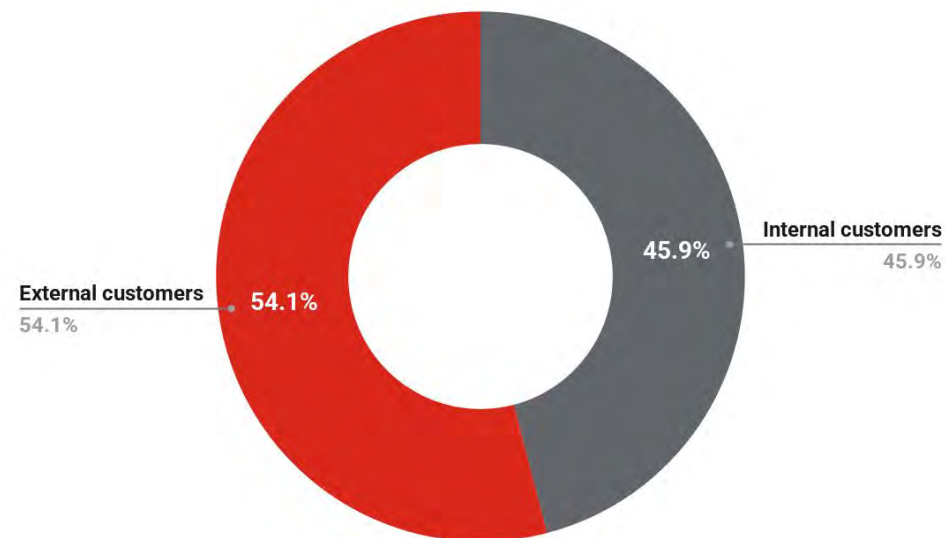
EVOLUTION OF BROKERED TRANSACTIONS (in m)



Brokerage volumes up 13.8% to 8.9 million

Essentially supported by **on-line banking** (+32% versus H1-2025) due to :

- the increase in clients at Arkéa Direct Bank (Fortuneo and Keytrade),
- volatility in stock markets which spurred client activity.



* Deferred Settlement System (SRD)

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FINANCIAL PERFORMANCE FURTHER IMPROVED

2 NET PROFIT OF €230m

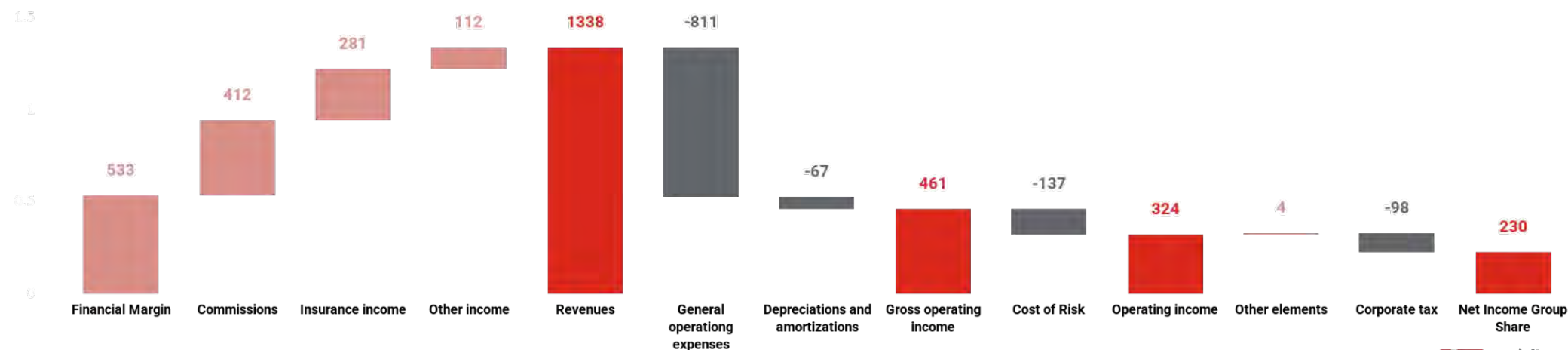
Supported by the growth in revenues (+16.5%), Net profit increased to €230m, up 17.1% versus H1-2025.

The cost/income was 65.6%, 2.8 pp better than in H1-2025.

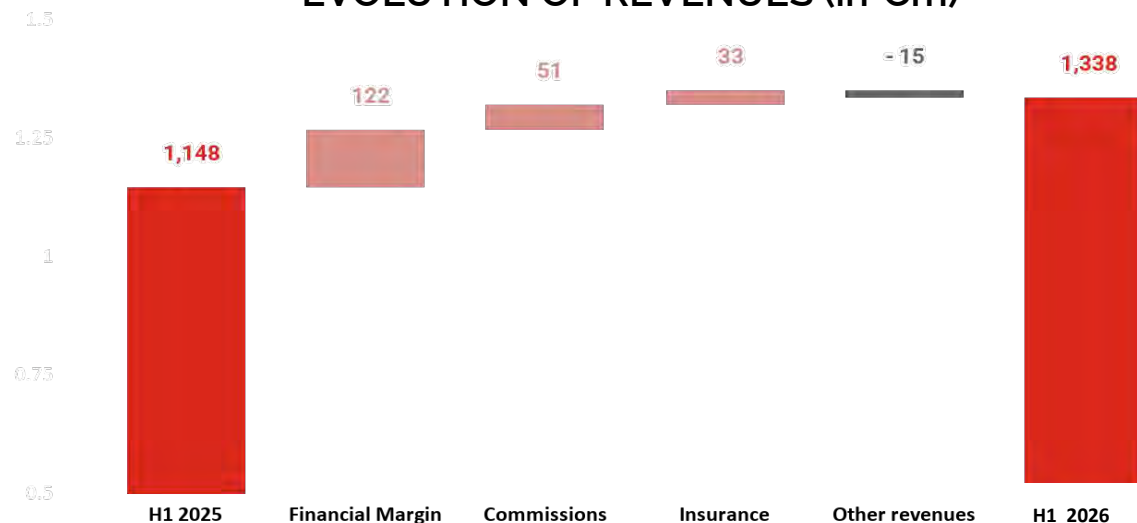
Gross operating profit amounted to 461 M€, a 26.8% higher than in H1-2025.

€m	H1-2026	H1-2025	Variation	%
Revenues	1,338	1,148	+ 190	+ 16,5%
Operating expenses	877	785	+ 93	+ 11,8%
Cost/income	65.6%	68.3%	-2,8 pts	
Cost of risk	137	87	+ 50	+ 56,9%
Net profit	230	196	+ 34	+ 17,1%

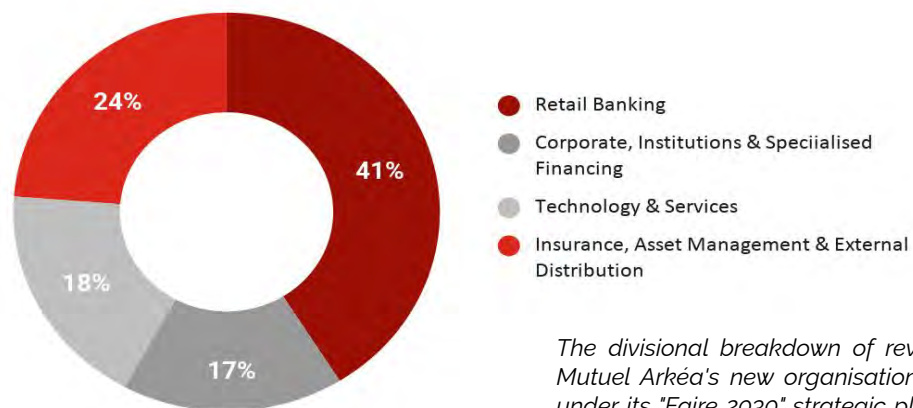
BUILD-UP TO NET INCOME (in €M)



EVOLUTION OF REVENUES (in €m)



BREAKDOWN OF REVENUES BY BUSINESS LINES



The divisional breakdown of revenues is based on Crédit Mutuel Arkéa's new organisational structure, implemented under its "Faire 2030" strategic plan. For further information see the [press release](#).

The good commercial momentum among all business lines supported the generation of EUR1.3bn of revenues in H1-2026.

Revenues increased 16.5% versus H1-2025 :

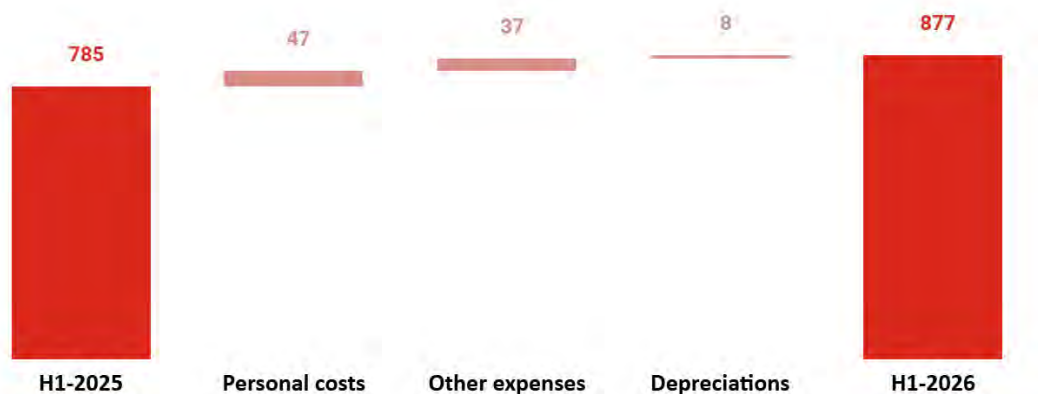
- The **financial margin** soared (+29.7%), supported by the improvement in net interest margin thanks as the fixed-rate loan book increased and the cost of customer resources dropped.
- **Commissions** increased (+14.1%), improved given higher volumes in asset under management and thanks to buoyant brokerage activity,
- **Insurance revenues** rose (+13.1%), notably given lower claims in non-life insurance.

Crédit Mutuel Arkéa's business model results in a healthy revenue diversification between the various business lines.

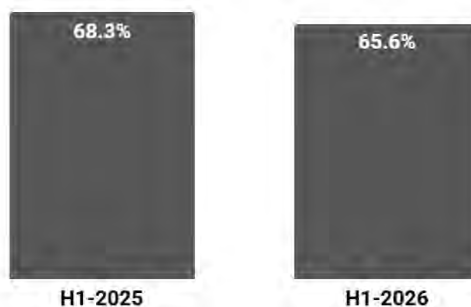
In H1-2026, 41% were generated out of the retail banking activities.

2 COST/INCOME IMPROVED TO 65.6%

OPERATING EXPENSES (in €m)



COST/INCOME RATIO



Launched in 2024, the action plan targeting an improvement of the group's operational efficiency is paying off.

The increase in operating expenses in H1-2026 versus H1-2025 was €93m (+11.8%) and is mainly caused by the investments needed to achieve the objectives of the strategic plan (including growth of the on-line banking activities).

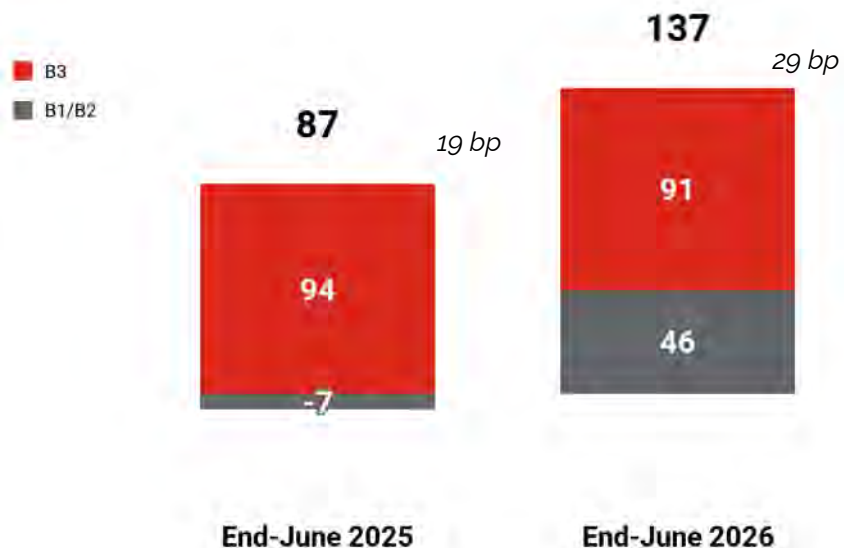
The increase in operating expenses excluded non-recurring items and strategic investments was 2%.

The cost/income improved by 2.8 pp to 65.6%.

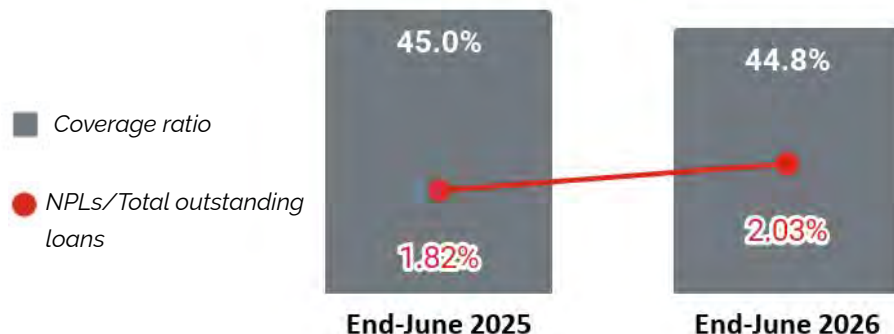
The growth in revenues (+16.5%) exceeds the increase in operating expenses (+11.8%).

2 HIGHER COST OF RISK, HEALTHY LOAN BOOK

LOAN LOSS PROVISIONS (€m)



A QUALITY LOAN PORTFOLIO



Loan loss provisions (LLP) increased by **€50m** (+ 56.9% versus H1-2026), **with an annualised cost of risk (CoR) of 29bp** of on-balance sheet customer loans.

The CoR of 29 bp, as well as the non-performing loan (NPL) ratio of 2,03% remain among the best among French banks thanks to the strong quality of the loan book as well as the good diversification of the customer loan book.

- LLP essentially came from bucket 3 loans, with LLP of €91m down by €3m in a still challenging environment where corporate insolvencies continued to rise, most notably in the real estate professionals and agriculture sectors.

B3 loans: €2.2bn

- LLP on performing loans rose by €53m as a consequence of a downgrade of macroeconomic assumptions and higher weighting assigned to the severe scenario used in provisioning models.

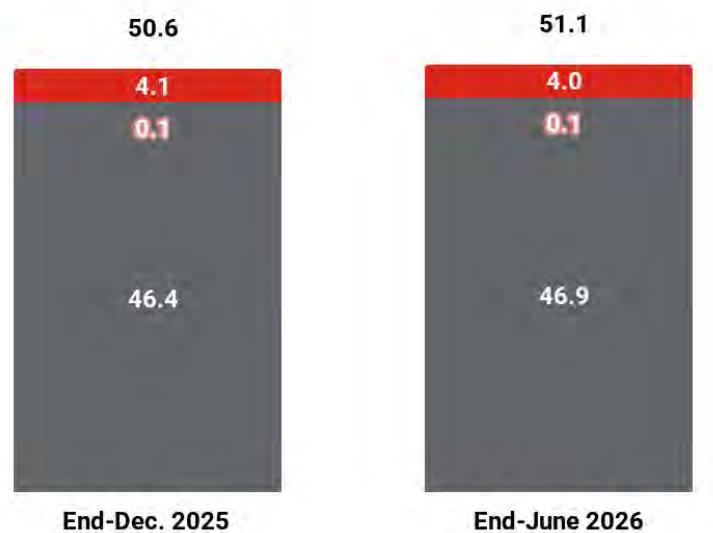
B1/B2 loans: €93.3bn

3

A STRONG AND DIVERSIFIED MODEL

TOTAL ASSETS: €211.5bn
(End-2025: €211.6bn)

TOTAL RISK WEIGHTED ASSETS (in €bn)



Operational risk Market Risk & CVA Credit Risk

Total assets remained stable in H1-2026, with €211.5bn at end-June 2026.

Risk-weighted assets were €51.1bn Md€, stable par versus end-2025.

92% of total RWA related to credit risk, of which about half under the standardised approach.

3 STRONG CAPITAL RATIOS

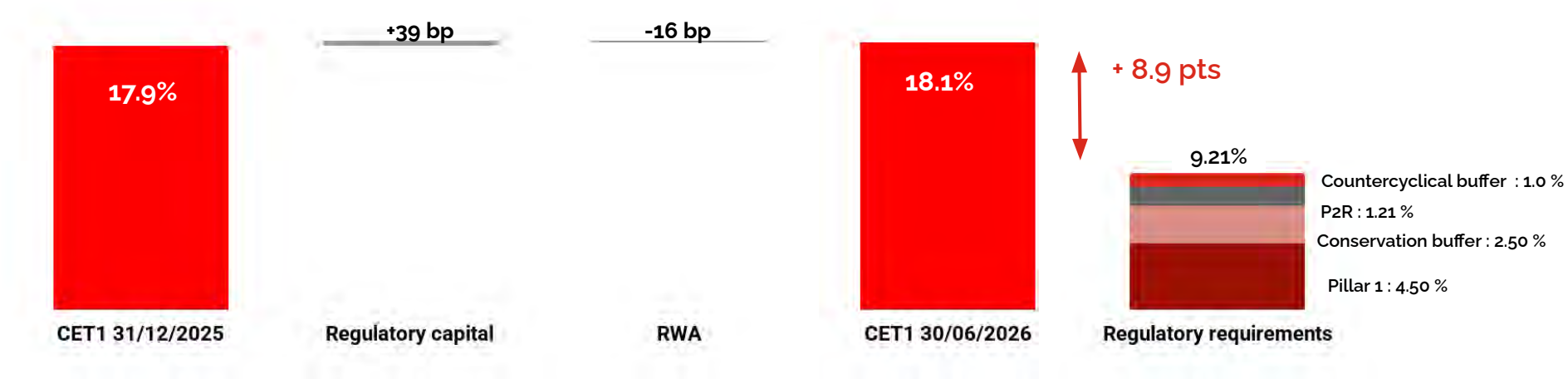
Capital ratios well above regulatory requirements

	30/06/2026	Regulatory requirements
CET 1 ratio	18.1%	9.21% (excl. P2G)
Total capital ratio	22.0%	13.65% (excl. P2G)
Leverage ratio	6.6%	3%

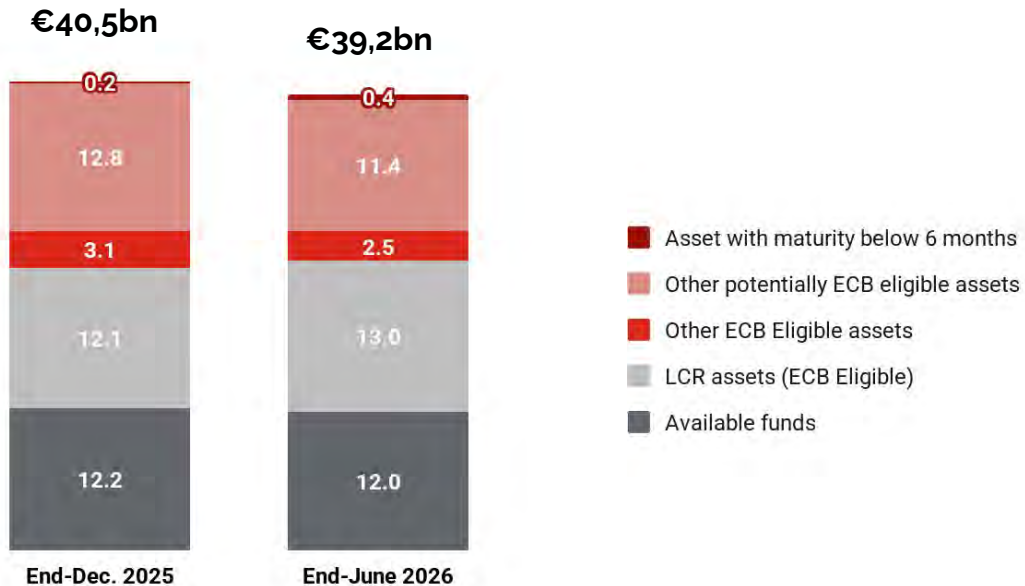
Total regulatory capital of €11.2bn, up 11.6% versus end-2025.

CET1 capital represented 82% of total regulatory capital

EVOLUTION OF CET 1 RATIO



LIQUIDITY RESERVES ABOVE €39bn



HQLA and cash covered **2.8x** wholesale funding maturing over 1 year.

Liquidity and funding regulatory ratios largely above minimum requirements

The *Liquidity Coverage Ratio* (LCR) and *Net Stable Funding Ratio* (NSFR) are strong and largely exceed minimum regulatory requirements.

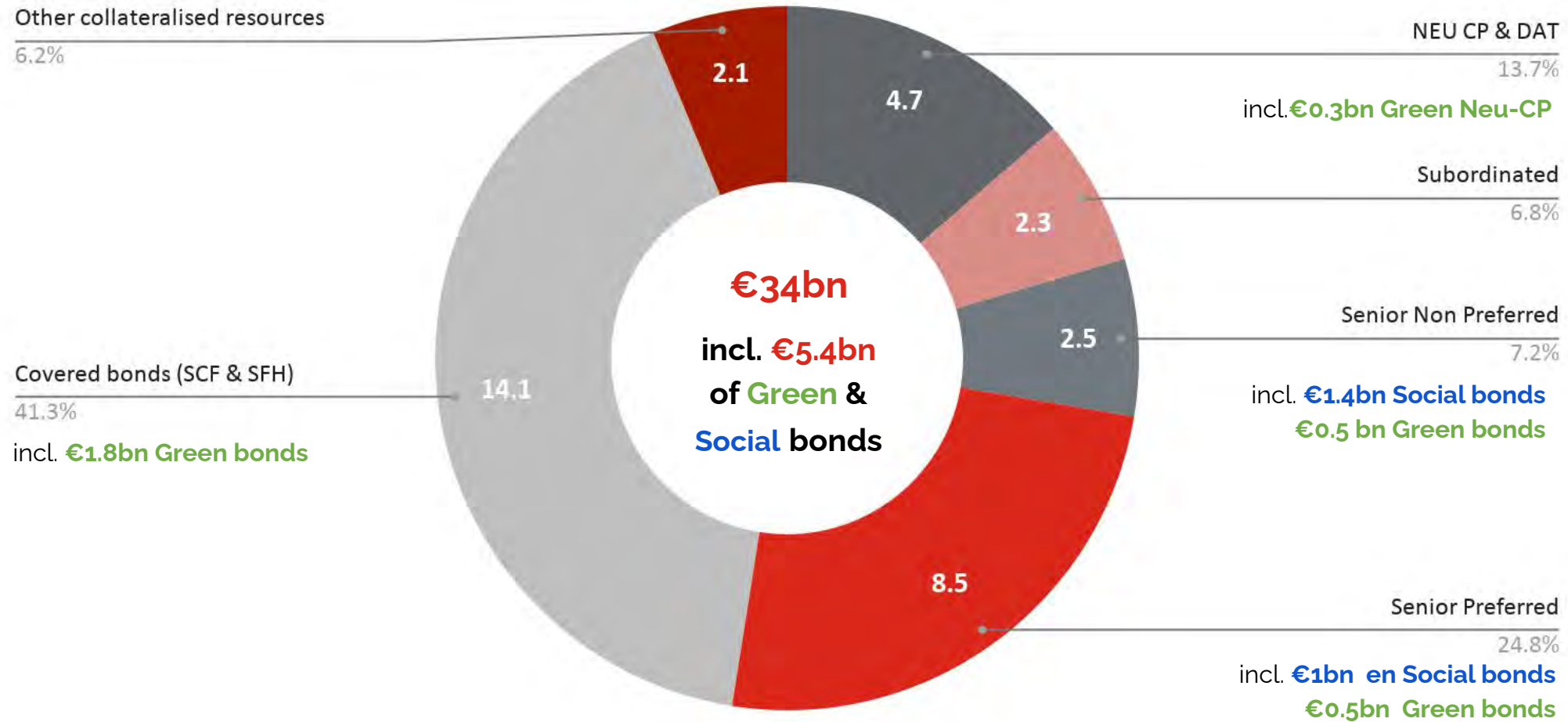
LCR: 149%

NSFR: 118%

The loan/deposit ratio reflects the healthy balance between loans and deposits.

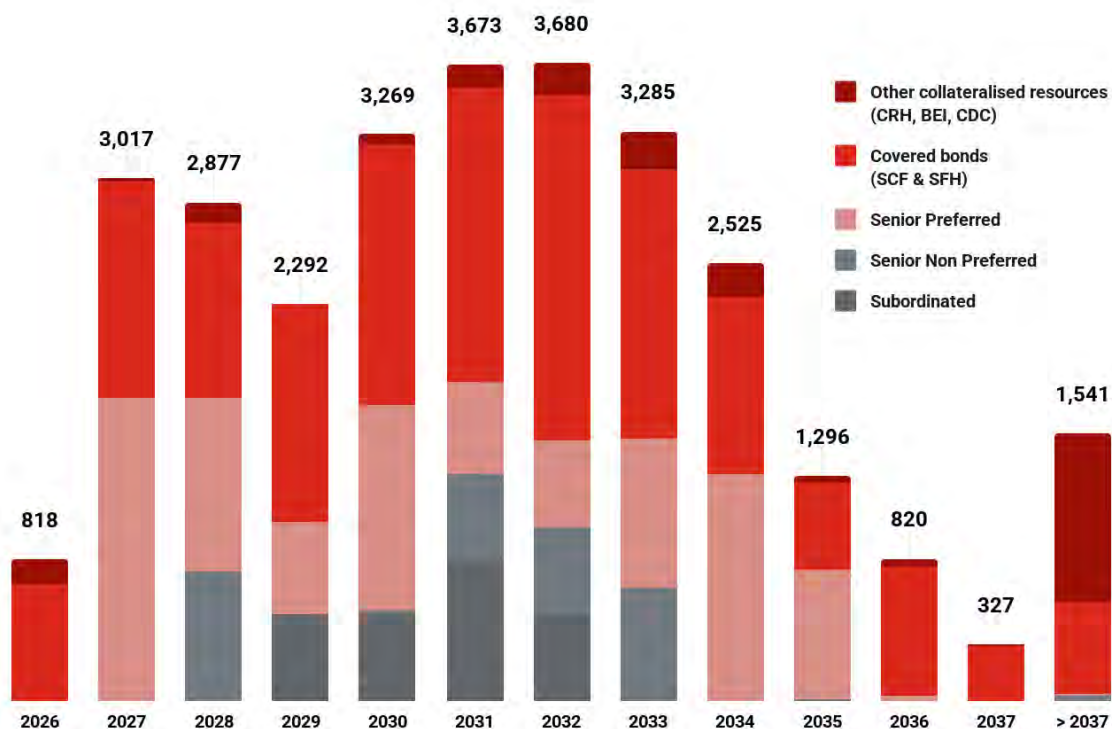
Loan/deposit ratio: 102%

WHOLESALE FUNDING 30/06/2026



DEBT MATURITY SCHEDULE BY PROGRAMME (in €m)

Excl. NEU CP and TERM DEPOSITS



Average residual Long-term debt maturity of 5,5 years at 30/06/2026

2026 FUNDING PLAN

Covered bonds ≈ €2bn

SCF €1,250m

. €750m / 10Y / MS+56bp

issued 12 January 2026

. €500m / 8Y / MS+44bp

issued 27 August 2026

SFH €750m

. €750m / 5.8Y / MS+33bp

issued 6 May 2026

Unsecured funding ≈ €1bn

Senior Preferred €500m

. €500m / 5Y / MS+73bp

issued 5 December 2025

Tier 2 €500m

. €500m / 11NC6 / MS+137bp

issued 9 June 2026=> 100% of the 2026 funding plan
completed at end-August

3 ROBUST FINANCIAL AND ESG RATINGS

Credit Ratings

MOODY'S

Issuer rating: A1

Negative Outlook

Senior Preferred debt rating: A1
Senior Non-Preferred debt rating: A3
Subordinated debt rating: Baa1

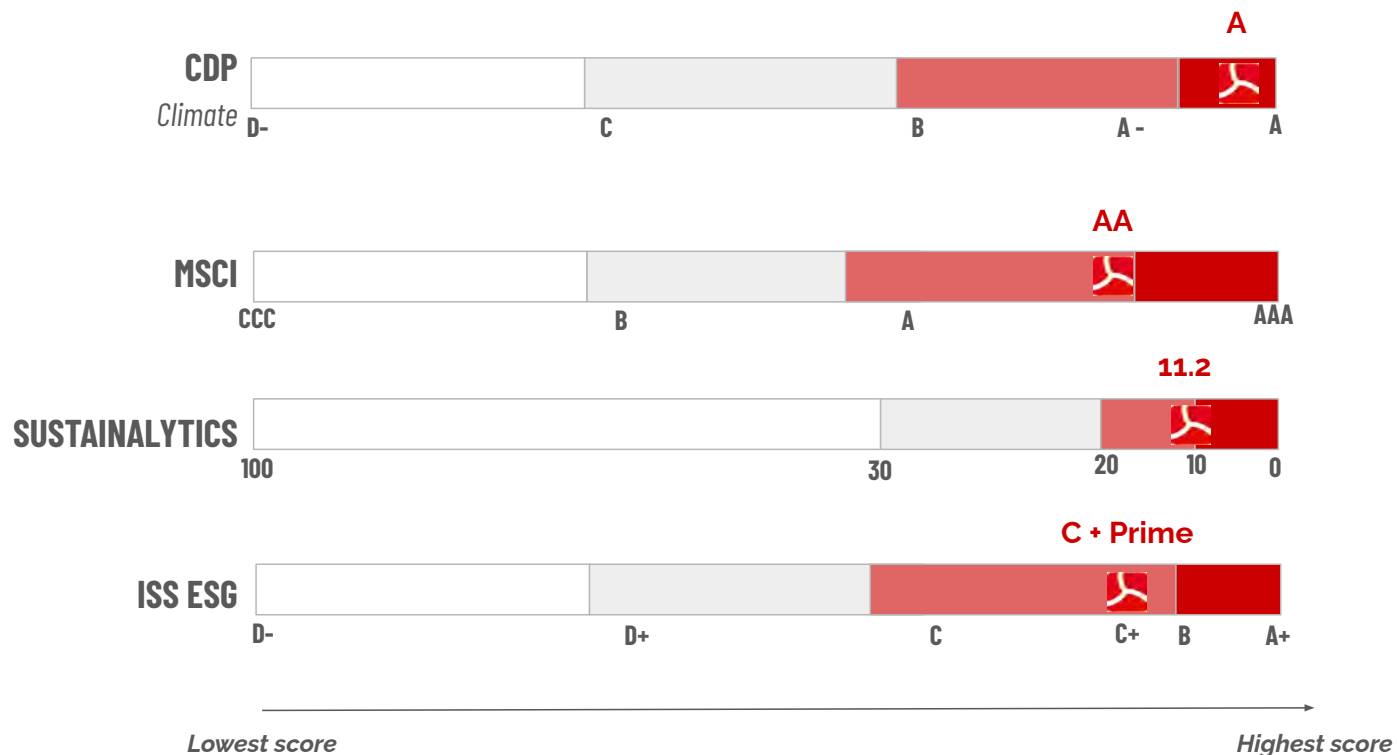
FitchRatings

Issuer rating: AA-

Negative Outlook

Senior Preferred debt rating: AA-
Senior Non-Preferred debt rating: A+
Subordinated debt rating: A-

ESG Ratings



APPENDICES

APPENDIX CONTENTS

1 FINANCIAL APPENDICES

2 GROUP APPENDICES

APPENDIX

1

FINANCIAL APPENDICES

1

SIMPLIFIED BALANCE SHEET

Assets (€bn)	30/06/2026	31/12/2025
Cash, due from Central Banks	12,7	12,3
Financial assets at fair value through P&L	2,0	2,0
Derivatives used for hedging purposes	0,3	0,3
Financial assets at fair value through equity	11,8	11,3
Securities at amortised cost	1,7	1,6
Loans & receivables - credit institutions	15,1	15,1
Loans & receivables - customers	94,0	93,1
Remeasurement adjustment on interest-rate risk hedged portfolios	- 2,3	- 2,4
Investments related to insurance activities	72,2	74,3
Tax & other assets, equity method investments	2,2	2,1
Invest property, plant & equipment, intangible assets	1,4	1,4
Goodwill	0,5	0,5
Total Assets	211,5	211,6

Liabilities (€bn)	30/06/2026	31/12/2025
Financial liabilities at fair value	2,5	2,1
Due to banks	5,0	5,1
Liabilities to customers	93,3	91,9
Debt securities	28,1	28,3
Tax & other liabilities, provisions	7,8	12,5
Insurance companies technical reserves	61,9	59,0
Subordinated debt	2,2	2,3
Total Equity	10,6	10,5
Share capital and reserves	3,3	3,2
Consolidated reserves	7,3	7,0
Gains and losses recognised directly in equity	-0,2	-0,2
Net income	0,2	0,4
Total Liabilities	211,5	211,6

SIMPLIFIED INCOME STATEMENT

€m	30/06/2026	30/06/2025	Variation	%
Revenues	1 338	1 148	+ 190	16,5%
Operating expenses	877	785	+ 93	11,8%
Cost/Income ratio	65,6%	68,3%	-2,8 pp	
Gross operating income	461	364	+ 98	26,8%
Loan loss provisions	137	87	+ 50	56,9%
Pre-tax profit	324	276	+ 48	17,3%
Net profit	230	196	+ 34	17,1%

Metrics	Definition	Purpose
Revenues	Sum of the following items : • Net Banking-insurance income • Gains and losses on the sale or dilution of equity accounted companies	Measures the revenue generated by the group's operations
Financial margin	Sum of the following items : • Net interest income • Net gains or losses on financial instruments at fair value through profit or loss • Net gains or losses on financial assets at fair value through equity	Measures the revenues generated by the group's financial operations
Operating expenses	Sum of general operating expenses and allocations for depreciation and amortization of intangible and tangible assets	Measures the group's overhead costs
Cost/income ratio	Ratio between operating expenses and revenues	Measures the group's operational efficiency
Cost of Risk (in bp)	Ratio between the loan loss provisions (€) during the period and the outstanding customers loans at the end of the period	Mesure le niveau de risque par rapport aux engagements de crédits bilantiels
Non-performing loan (NPL) ratio	Ratio between gross on-balance non-performing loans (including accrued interest) and the total on-balance sheet gross loans to credit institutions and customers	Measures asset quality
Coverage ratio non-performing loans (NPL)	Ratio between provisions booked on non-performing loans and the total amount of performing loans	Measures the coverage of the maximum residual risk on non-performing loans
Notional ROE	Ratio between the group net profit and regulatory required core capital (based on a CET1 ratio of 15%)	Measures the group's profitability

* financial metrics used for communication not included in the financial statements and not defined by accounting standards

SHORT-TERM FUNDING



Two NEU CP short-term programmes, including one ESG NEU CP (see below)

- Outstandings (at end-June 2026): €2,791m (incl. NEU CP ESG)
- Maturities: from 1 day to 12 months
- Average initial maturity (at end-June 2026): 318 jours
- Maturité moyenne résiduelle (at end-June 2026): 134 jours
- Ratings (Moody's / Fitch): P-1 / F1+
- Regulatory compliance monitored by [Banque de France](#)
- Eligible for ECB refinancing



Focus on ESG NEU CP

- Outstandings (at end-June 2026): €382m
- Maturities: from 6 months to 12 months
- Eligible assets pool: Green housing loans
- Reporting *: [Green & Social bonds allocation and impact report](#)
- First bank having set up an ESG NEU CP programme



* Since 2025, the reporting for the impact and allocation of the NEU CP ESG has been included in the Green & Social bonds allocation and impact report, and is not any longer carried out in a separate document.

Unsecured funding

	ISIN	Nominal (€m)	Coupon	Issuance date	First call date	Maturity date
Senior Preferred	FR0013511227	750	0.875%	07/05/2020	-	07/05/2027
	FR001400CQ85	1 000	3.375%	19/09/2022	-	19/09/2027
	FR001400L186	500	3.875%	22/05/2023	-	22/05/2028
	FR0013450822	500	0.375%	03/10/2019	-	03/10/2028
	FR0013421369	500	1.125%	23/05/2019	-	23/05/2029
	FR0014007Q96	500	0.750%	18/01/2022	-	18/01/2030
	FR00140143T9	500	4.125%	05/12/2025	-	05/12/2030
	FR001400KZZ2	500	4.125%	02/10/2023	-	02/04/2031
	FR001400ZBI7	500	3.307%	06/05/2025	-	06/05/2032
	FR001400P1Y4	750	3.625%	03/04/2024	-	03/10/2033
	FR001400MCE2	750	4.125%	01/12/2023	-	01/02/2034
	FR001400TL81	500	3.309%	25/10/2024	-	25/10/2034
	FR0013517307	750	1.250%	11/06/2020	11/06/2028	11/06/2029
Senior Non-Preferred	FR00140065E6	500	0.875%	25/10/2021	-	25/10/2031
	FR001400E946	500	4.250%	01/12/2022	-	01/12/2032
	FR0014002BJ9	500	0.875%	11/03/2021	-	11/03/2033
Tier 2	FR0013236544	500	3.500%	09/02/2017	-	09/02/2029
	FR0013407418	750	3.375%	11/03/2019	-	11/03/2031
	FR001400PZV0	500	4.810%	15/05/2024	15/05/2030	15/05/2035
	FR0014018V39	500	4.251%	09/06/2026	09/06/2032	09/06/2037

Covered bonds

	ISIN	Nominal (€m)	Coupon	Issuance date	First call date	Maturity date
SFH	FR001400EEX5	500	2.750%	09/12/2022	-	22/12/2026
	FR001400FJM4	750	3.000%	31/01/2023	-	30/03/2027
	FR0013284908	500	0.750%	05/10/2017	-	05/10/2027
	FR001400CZO3	500	3.000%	04/10/2022	-	04/10/2028
	FR0013433281	500	0.125%	12/07/2019	-	12/07/2029
	FR0013515715	1 000	0.010%	04/06/2020	-	04/10/2030
	FR0014012EW5	750	2.824%	04/09/2025	-	04/09/2031
	FR00140182I0	500	3.250%	06/05/2026	-	16/02/2032
	FR001400ABK6	750	1.750%	16/05/2022	-	16/05/2032
	FR0013336229	500	1.500%	01/06/2018	-	01/06/2033
	FR001400ICR2	1000	3.250%	08/01/2023	-	01/08/2033
	FR001400NNC1	1000	3.072%	07/02/2024	-	07/02/2034
	FR0014009GQ8	500	0.875%	31/03/2022	-	31/03/2028
SCF	FR001400OgEo	750	3.111%	28/02/2024	-	28/02/2029
	FR0013460417	500	0.125%	15/01/2019	-	15/01/2030
	FR0014009GQ8	500	3.250%	10/01/2023	-	10/01/2031
	FR001400WV2	500	3.004%	27/01/2025	-	27/01/2032
	FR001401AMG9	500	3.665%	27/08/2026	-	27/08/2034
	FR0014010UW5	500	3.226%	02/07/2025	-	02/07/2035
	FR0014015EI7	750	3.503%	13/01/2026	-	13/01/2036

At end-August 2026

Social Bonds

Green Bonds

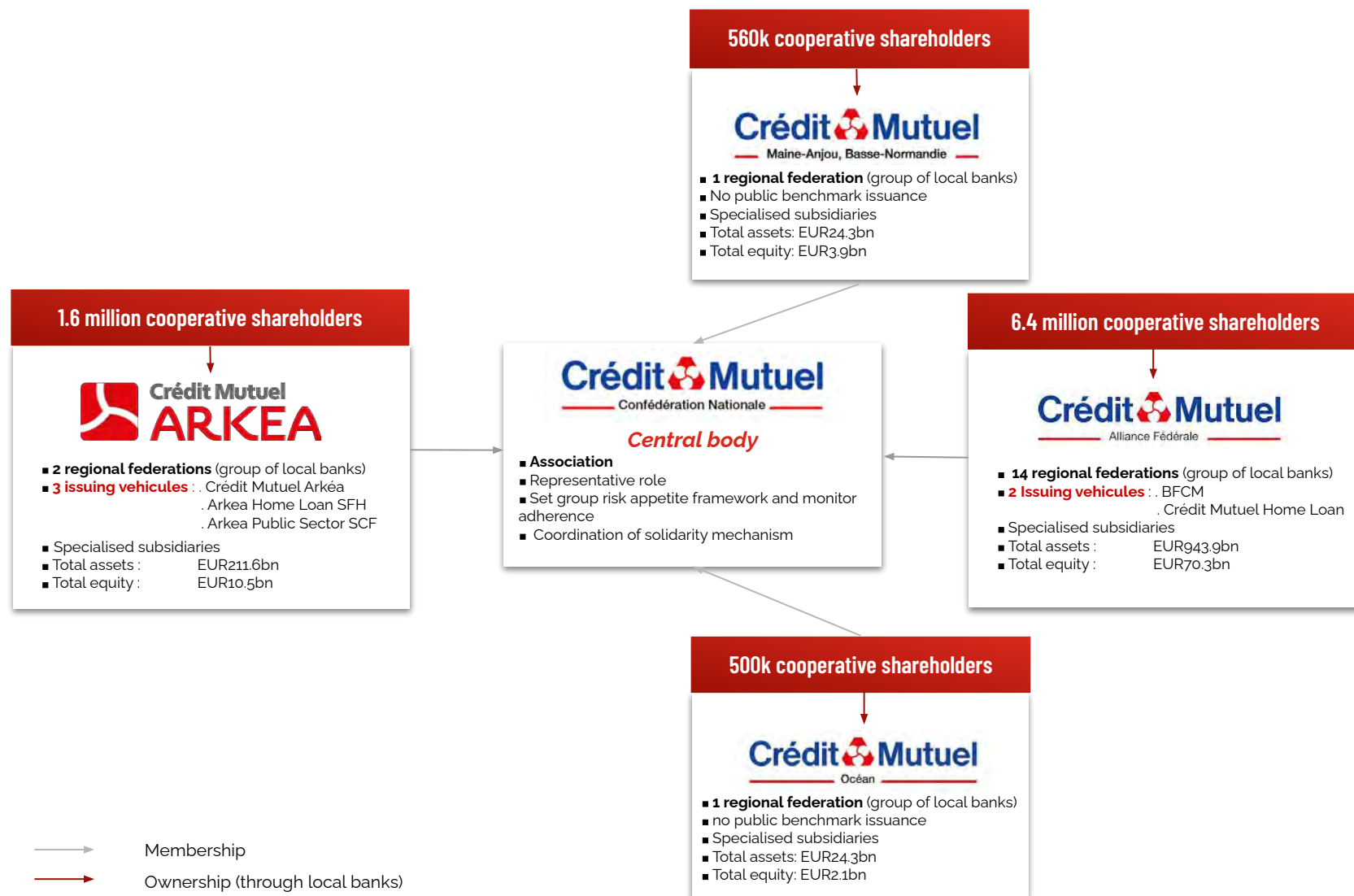
APPENDIX

2

GROUP APPENDICES

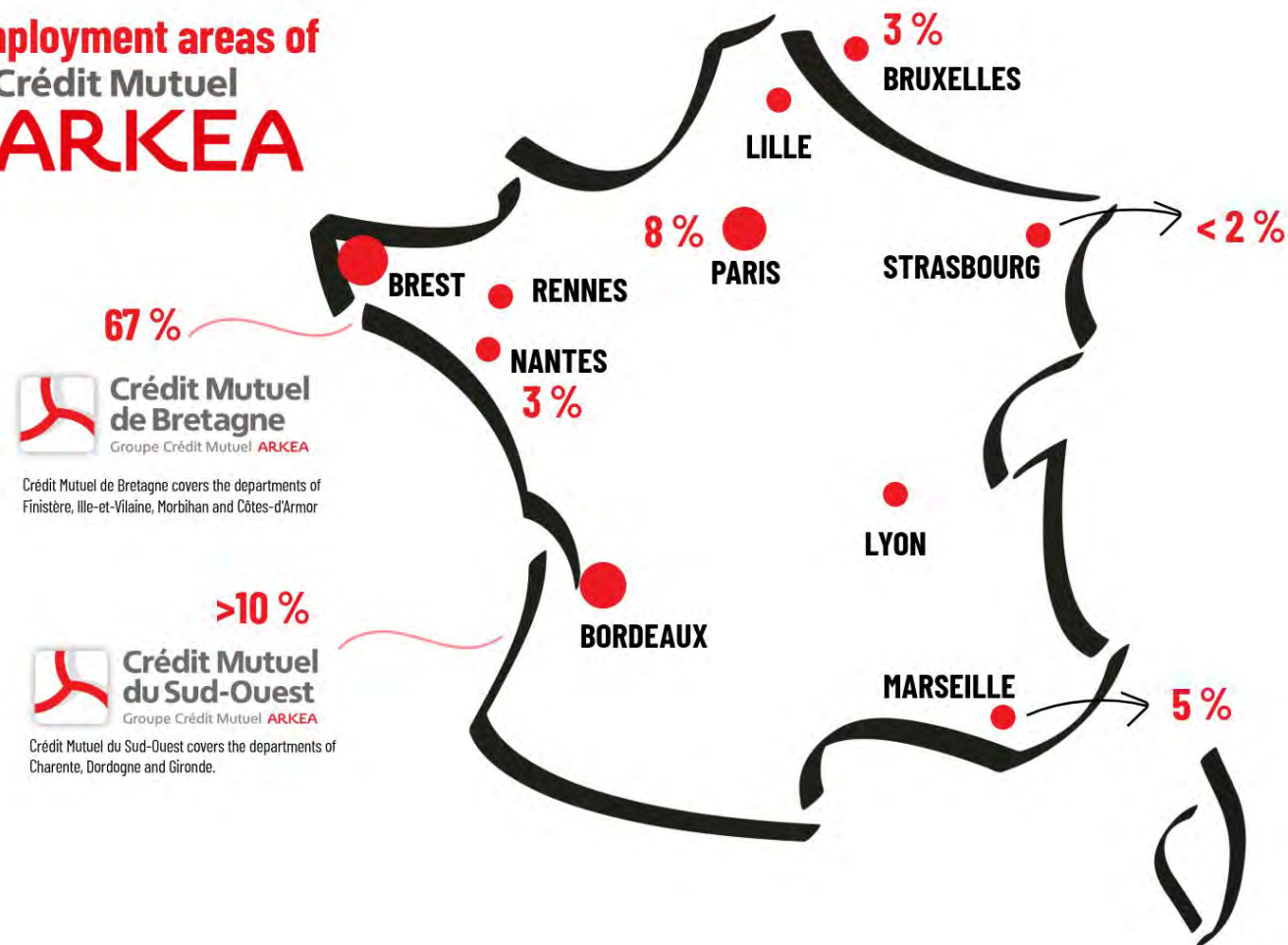
CRÉDIT MUTUEL ARKÉA WITHIN CRÉDIT MUTUEL

- **Decentralised cooperative banking** group owned by cooperative shareholders
- **Financial and strategic autonomy** of regional groups, as stated in the group's status
- **Solidarity mechanism** between entities affiliated to the central body, as required by the French banking law (*Code Monétaire et Financier*)
- **No intra-group funding, nor equity stakes** between sub-groups
- **Competitive restrictions** within the group limited to retail banking under the 'Crédit Mutuel' brand



Figures at end-2025

Main employment areas of Crédit Mutuel ARKEA



As a regional Group, **Crédit Mutuel Arkéa** is committed to maintaining decision-making centers and employment hubs within the regions.

A regional base
and operations in Europe...



a presence in Belgium with
Keytrade and Arkéa ProCapital
Services



a European reach with Monext,
the subsidiary specializing in
electronic payments

CRÉDIT MUTUEL ARKÉA'S DIVERSIFIED BUSINESS MIX

Crédit Mutuel Arkéa is a diversified cooperative and collaborative banking group. It covers the full spectrum of banking and insurance activities while holding growing positions in complementary markets such as real estate services, connected technologies, and personal services.

RETAIL BANKING FOR INDIVIDUALS AND PROFESSIONALS



REMOTE ASSISTANCE AND REMOTE SURVEILLANCE



BUSINESS-TO-BUSINESS (B2B) SERVICES



INSURANCE AND ASSET MANAGEMENT



BANKING FOR COMPANIES, INSTITUTIONS, AND REAL ESTATE PLAYERS



REAL ESTATE



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The consolidated financial statements for the financial year ended 30 June 2026 were approved by the Board of Directors of the Company on 4th September 2026 and have been the subject of a limited review.

